# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> WASHINGTON, D.C. 20549 

## FORM 10-Q

## X ] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2019
OR

## [ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from $\qquad$ to $\qquad$
Commission file number 001-10960
FîrstGash
FIRSTCASH, INC.
(Exact name of registrant as specified in its charter)

## Delaware

(State or other jurisdiction of incorporation or organization)
1600 West 7th Street, Fort Worth, Texas
(Address of principal executive offices)

75-2237318
(I.R.S. Employer Identification No.)
(Zip Code)
(817) 335-1100
(Registrant's telephone number, including area code)

NONE
(Former name, former address and former fiscal year, if changed since last report)
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. xYes o No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T ( $\$ 232.405$ of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). xYes o No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

[^0]o Accelerated filer

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. o

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). oYes x No
Securities registered pursuant to Section 12(b) of the Act:

| Title of Each Class <br> Common Stock, par value $\$ .01$ per share | $\underline{\text { Trading } \underline{\text { Symbol }}(\underline{s})} \quad$Name of Each Exchange on Which Registered <br> FCFS | The Nasdaq Stock Market |
| :---: | :---: | :---: |

As of April 23, 2019, there were 43,127,980 shares of common stock outstanding.

FIRSTCASH, INC. FORM 10-Q FOR THE QUARTER ENDED MARCH 31, 2019

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## CAUTIONARY STATEMENT REGARDING RISKS AND UNCERTAINTIES THAT MAY AFFECT FUTURE RESULTS

## Forward-Looking Information

This quarterly report contains forward-looking statements about the business, financial condition and prospects of FirstCash, Inc. and its wholly owned subsidiaries (together, the "Company"). Forward-looking statements, as that term is defined in the Private Securities Litigation Reform Act of 1995, can be identified by the use of forward-looking terminology such as "believes," "projects," "expects," "may," "estimates," "should," "plans," "targets," "intends," "could," "would," "anticipates," "potential," "confident," "optimistic" or the negative thereof, or other variations thereon, or comparable terminology, or by discussions of strategy, objectives, estimates, guidance, expectations and future plans. Forward-looking statements can also be identified by the fact these statements do not relate strictly to historical or current matters. Rather, forward-looking statements relate to anticipated or expected events, activities, trends or results. Because forward-looking statements relate to matters that have not yet occurred, these statements are inherently subject to risks and uncertainties.

While the Company believes the expectations reflected in forward-looking statements are reasonable, there can be no assurances such expectations will prove to be accurate. Security holders are cautioned such forward-looking statements involve risks and uncertainties. Certain factors may cause results to differ materially from those anticipated by the forward-looking statements made in this quarterly report. Such factors may include, without limitation, the risks, uncertainties and regulatory developments discussed and described in (1) the Company's 2018 annual report on Form 10-K filed with the Securities and Exchange Commission (the "SEC") on February 5, 2019, including the risks described in Part 1, Item 1A, "Risk Factors" thereof, (2) in this quarterly report on Form 10-Q, and (3) other reports filed with the SEC. Many of these risks and uncertainties are beyond the ability of the Company to control, nor can the Company predict, in many cases, all of the risks and uncertainties that could cause its actual results to differ materially from those indicated by the forwardlooking statements. The forward-looking statements contained in this quarterly report speak only as of the date of this quarterly report, and the Company expressly disclaims any obligation or undertaking to report any updates or revisions to any such statement to reflect any change in the Company's expectations or any change in events, conditions or circumstances on which any such statement is based, except as required by law.

## PART I. FINANCIAL INFORMATION

## ITEM 1. FINANCIAL STATEMENTS

FIRSTCASH, INC.

## CONSOLIDATED BALANCE SHEETS

(unaudited, in thousands)

|  | March 31, |  |  |  | $\begin{gathered} \text { December 31, } \\ 2018 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019 |  | 2018 |  |  |  |
| ASSETS |  |  |  |  |  |  |
| Cash and cash equivalents | \$ | 49,663 | \$ | 110,408 | \$ | 71,793 |
| Fees and service charges receivable |  | 43,993 |  | 40,022 |  | 45,430 |
| Pawn loans |  | 345,200 |  | 322,625 |  | 362,941 |
| Consumer loans, net |  | 11,017 |  | 17,447 |  | 15,902 |
| Inventories |  | 257,803 |  | 254,298 |  | 275,130 |
| Income taxes receivable |  | 1,096 |  | 24 |  | 1,379 |
| Prepaid expenses and other current assets |  | 9,329 |  | 21,575 |  | 17,317 |
| Total current assets |  | 718,101 |  | 766,399 |  | 789,892 |
|  |  |  |  |  |  |  |
| Property and equipment, net |  | 276,397 |  | 234,126 |  | 251,645 |
| Right of use asset |  | 298,167 |  | - |  | - |
| Goodwill |  | 932,773 |  | 844,516 |  | 917,419 |
| Intangible assets, net |  | 87,810 |  | 91,764 |  | 88,140 |
| Other assets |  | 10,927 |  | 54,392 |  | 49,238 |
| Deferred tax assets |  | 11,608 |  | 12,499 |  | 11,640 |
| Total assets | \$ | 2,335,783 | \$ | 2,003,696 | \$ | 2,107,974 |



The accompanying notes are an integral part of these consolidated financial statements.

## FIRSTCASH, INC.

## CONSOLIDATED STATEMENTS OF INCOME

(unaudited, in thousands, except per share amounts)

|  | Three Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2019 |  | 2018 |  |
| Revenue: |  |  |  |  |
| Retail merchandise sales | \$ | 284,241 | \$ | 269,841 |
| Pawn loan fees |  | 141,192 |  | 129,793 |
| Wholesale scrap jewelry sales |  | 31,710 |  | 34,725 |
| Consumer loan and credit services fees |  | 10,461 |  | 15,441 |
| Total revenue |  | 467,604 |  | 449,800 |
|  |  |  |  |  |
| Cost of revenue: |  |  |  |  |
| Cost of retail merchandise sold |  | 179,349 |  | 174,497 |
| Cost of wholesale scrap jewelry sold |  | 30,353 |  | 32,495 |
| Consumer loan and credit services loss provision |  | 2,103 |  | 3,727 |
| Total cost of revenue |  | 211,805 |  | 210,719 |
|  |  |  |  |  |
| Net revenue |  | 255,799 |  | 239,081 |
|  |  |  |  |  |
| Expenses and other income: |  |  |  |  |
| Store operating expenses |  | 146,852 |  | 138,348 |
| Administrative expenses |  | 32,154 |  | 28,002 |
| Depreciation and amortization |  | 9,874 |  | 11,283 |
| Interest expense |  | 8,370 |  | 6,198 |
| Interest income |  | (204) |  | (981) |
| Merger and other acquisition expenses |  | 149 |  | 239 |
| (Gain) loss on foreign exchange |  | (239) |  | 213 |
| Total expenses and other income |  | 196,956 |  | 183,302 |
|  |  |  |  |  |
| Income before income taxes |  | 58,843 |  | 55,779 |
|  |  |  |  |  |
| Provision for income taxes |  | 16,188 |  | 14,144 |
|  |  |  |  |  |
| Net income | \$ | 42,655 | \$ | 41,635 |
|  |  |  |  |  |
| Earnings per share: |  |  |  |  |
| Basic | \$ | 0.98 | \$ | 0.90 |
| Diluted | \$ | 0.98 | \$ | 0.90 |

The accompanying notes are an integral part of these consolidated financial statements.

FIRSTCASH, INC.

## CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(unaudited, in thousands)

|  | Three Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2019 |  | 2018 |  |
| Net income | \$ | 42,655 | \$ | 41,635 |
| Other comprehensive income: |  |  |  |  |
| Currency translation adjustment |  | 5,423 |  | 21,834 |
| Comprehensive income | \$ | 48,078 | \$ | 63,469 |

The accompanying notes are an integral part of these consolidated financial statements.

## FIRSTCASH, INC.

## CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY

(unaudited, in thousands)


The accompanying notes are an integral part of these consolidated financial statements.

FIRSTCASH, INC.

## CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY

 CONTINUED(unaudited, in thousands)


Shares
issued
under
share-
based
com-

| plan | - | - | - | - | $(1,240)$ | - | - | (22) | 1,240 | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Share-based compensation expense | - | - | - | - | 1,375 | - | - | - | - | 1,375 |
| Net income | - | - | - | - | - | 41,635 | - | - | - | 41,635 |
| Cash dividends (\$0.22 per share) | - | - | - | - | - | $(10,245)$ | - | - | - | $(10,245)$ |

Currency

| translation adjustment | - |  | - | - |  | - | - |  | - |  | 21,834 | - | - | 21,834 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Purchases of treasury stock | - |  | - | - |  | - | - |  | - |  | - | 1,378 | $(105,646)$ | $(105,646)$ |
| As of 3/31/2018 | - | \$ | - | 49,276 | \$ | 493 | \$ 1,220,491 | \$ | 525,847 | \$ | $(90,043)$ | 3,718 | \$ $(232,502)$ | \$ 1,424,286 |

The accompanying notes are an integral part of these consolidated financial statements.

## FIRSTCASH, INC.

## CONSOLIDATED STATEMENTS OF CASH FLOWS

(unaudited, in thousands)

|  | Three Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2019 |  | 2018 |  |
| Cash flow from operating activities: |  |  |  |  |
| Net income | \$ | 42,655 | \$ | 41,635 |
| Adjustments to reconcile net income to net cash flow provided by operating activities: |  |  |  |  |
| Non-cash portion of credit loss provision |  | 1,335 |  | 1,874 |
| Share-based compensation expense |  | 2,315 |  | 1,375 |
| Depreciation and amortization expense |  | 9,874 |  | 11,283 |
| Amortization of debt issuance costs |  | 473 |  | 480 |
| Amortization of favorable/(unfavorable) lease intangibles, net |  | - |  | (466) |
| Deferred income taxes, net |  | 2,855 |  | 1,609 |
| Changes in operating assets and liabilities, net of business combinations: |  |  |  |  |
| Fees and service charges receivable |  | 2,093 |  | 3,844 |
| Inventories |  | 5,874 |  | 7,715 |
| Prepaid expenses and other assets |  | 776 |  | $(3,174)$ |
| Accounts payable, accrued liabilities and other liabilities |  | $(3,560)$ |  | $(2,478)$ |
| Income taxes |  | 7,007 |  | 27,619 |
| Net cash flow provided by operating activities |  | 71,697 |  | 91,316 |
| Cash flow from investing activities: |  |  |  |  |
| Loan receivables, net of cash repayments |  | 42,216 |  | 56,220 |
| Purchases of furniture, fixtures, equipment and improvements |  | $(9,658)$ |  | $(5,388)$ |
| Purchases of store real property |  | $(22,145)$ |  | $(3,449)$ |
| Acquisitions of pawn stores, net of cash acquired |  | $(24,520)$ |  | $(13,364)$ |
| Net cash flow provided by (used in) investing activities |  | $(14,107)$ |  | 34,019 |
| Cash flow from financing activities: |  |  |  |  |
| Borrowings from revolving unsecured credit facility |  | 43,000 |  | 61,000 |
| Repayments of revolving unsecured credit facility |  | $(83,000)$ |  | $(85,000)$ |
| Purchases of treasury stock |  | $(29,599)$ |  | $(100,019)$ |
| Dividends paid |  | $(10,891)$ |  | $(10,245)$ |
| Net cash flow used in financing activities |  | $(80,490)$ |  | $(134,264)$ |
| Effect of exchange rates on cash |  | 770 |  | 4,914 |
| Change in cash and cash equivalents |  | $(22,130)$ |  | $(4,015)$ |
| Cash and cash equivalents at beginning of the period |  | 71,793 |  | 114,423 |
| Cash and cash equivalents at end of the period | \$ | 49,663 | \$ | 110,408 |

The accompanying notes are an integral part of these consolidated financial statements.

## FIRSTCASH, INC. NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (unaudited)

## Note 1 - Significant Accounting Policies

## Basis of Presentation

The accompanying consolidated balance sheet as of December 31, 2018, which is derived from audited financial statements, and the unaudited consolidated financial statements, including the notes thereto, include the accounts of FirstCash, Inc. and its wholly-owned subsidiaries (together, the "Company"). The Company regularly makes acquisitions and the results of operations for the acquired stores have been consolidated since the acquisition dates. All significant intercompany accounts and transactions have been eliminated.

These unaudited consolidated financial statements have been prepared in accordance with U.S. generally accepted accounting principles ("GAAP") for interim financial information and with the rules and regulations for reporting on Form 10-Q. Accordingly, they do not include certain information and disclosures required for comprehensive financial statements. These interim period financial statements should be read in conjunction with the Company's consolidated financial statements, which are included in the Company's annual report on Form 10-K for the year ended December 31, 2018, filed with the Securities and Exchange Commission (the "SEC") on February 5, 2019. The consolidated financial statements as of March 31, 2019 and 2018, and for the three month periods ended March 31, 2019 and 2018, are unaudited, but in management's opinion include all adjustments (consisting of only normal recurring adjustments) considered necessary to present fairly the financial position, results of operations and cash flow for such interim periods. Operating results for the period ended March 31, 2019 are not necessarily indicative of the results that may be expected for the full year.

The Company has significant operations in Latin America, where in Mexico, Guatemala and Colombia the functional currency is the Mexican peso, Guatemalan quetzal and Colombian peso, respectively. Accordingly, the assets and liabilities of these subsidiaries are translated into U.S. dollars at the exchange rate in effect at each balance sheet date, and the resulting adjustments are accumulated in other comprehensive income (loss) as a separate component of stockholders' equity. Revenues and expenses are translated at the average exchange rates occurring during the three month periods ended March 31, 2019 and 2018. The Company also has operations in El Salvador where the reporting and functional currency is the U.S. dollar.

## Reclassifications

A loss on foreign exchange of $\$ 0.2$ million for the three months ended March 31, 2018 was reclassified on the consolidated statements of income in order to conform with the presentation for the three months ended March 31, 2019. The loss on foreign exchange was reclassified from store operating expenses and reported separately on the consolidated statements of income.

Purchases of store real property of $\$ 3.4$ million for the three months ended March 31, 2018 were reclassified on the consolidated statements of cash flows in order to conform with the presentation for the three months ended March 31, 2019. Purchases of store real property were reclassified from purchases of furniture, fixtures, equipment and improvements and reported separately on the consolidated statements of cash flows. As a result, purchases of furniture, fixtures, equipment and improvements include expenditures for improvements to existing stores, de novo store openings and corporate assets, and excludes discretionary store real property purchases.

## Recent Accounting Pronouncements

On January 1, 2019, the Financial Accounting Standards Board's lease accounting standard ("ASC 842") became effective requiring lessees to recognize, in the statement of financial position, a liability for the present value of future minimum lease payments (the lease liability) and an asset representing its right to use the underlying leased property for the lease term (the right of use "ROU" asset). Leases will be classified as either financing or operating, with classification affecting the pattern of expense recognition in the income statement. Lessor accounting remains largely unchanged. ASC 842 provides for a modified retrospective transition approach, which requires lessees to recognize and measure leases on the balance sheet at the beginning of the earliest period presented, or a cumulative effect adjustment transition approach, which requires prospective application from the adoption date. The Company adopted ASC 842 prospectively as of January 1, 2019 using the cumulative effect adjustment approach. As a result of the transition method used, ASC 842 was not applied to periods prior to adoption and the adoption of ASC 842 had no impact on the Company's comparative prior periods presented.

ASC 842 provides a number of optional practical expedients in transition. The Company elected the package of practical expedients, which permit it to not reassess under the new standard its prior conclusions about lease identification, lease classification and initial direct costs but did not elect any other practical expedient available under ASC 842.

The adoption of ASC 842 resulted in a material increase in the assets and liabilities reflected on the Company's consolidated balance sheets, but did not have a material impact on its consolidated statements of income or consolidated statements of cash flows. See Note 4.

In June 2016, the Financial Accounting Standards Board issued ASU No. 2016-13, "Financial Instruments - Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments" ("ASU 2016-13"). ASU 2016-13 amends the impairment model by requiring entities to use a forward-looking approach based on expected losses to estimate credit losses on certain types of financial instruments, including trade receivables. In November 2018, the Financial Accounting Standards Board issued ASU No. 2018-19, "Codification Improvements to Topic 326, Financial Instruments - Credit Losses" ("ASU 2018-19") which clarifies that receivables arising from operating leases are accounted for using lease guidance and not as financial instruments. ASU 2016-13 and ASU 2018-19 are effective for public entities for fiscal years beginning after December 15, 2019, with early adoption permitted. The Company is currently assessing the potential impact of ASU 2016-13 and ASU 2018-19 on its consolidated financial statements.

In January 2017, the Financial Accounting Standards Board issued ASU No. 2017-04, "Intangibles - Goodwill and Other (Topic 350) - Simplifying the Test for Goodwill Impairment" ("ASU 2017-04"), which eliminates step 2 from the goodwill impairment test. ASU 2017-04 also eliminates the requirements for any reporting unit with a zero or negative carrying amount to perform a qualitative assessment and, if it fails that qualitative test, to perform step 2 of the goodwill impairment test. An entity still has the option to perform the qualitative assessment for a reporting unit to determine if the quantitative impairment test is necessary. The guidance is effective for annual or any interim goodwill impairment tests in fiscal years beginning after December 15, 2019. Early adoption is permitted for interim or annual goodwill impairment tests performed on testing dates after January 1, 2017 and should be adopted on a prospective basis. The Company does not expect ASU 2017-04 to have a material effect on the Company's current financial position, results of operations or financial statement disclosures.

In June 2018, the Financial Accounting Standards Board issued ASU No. 2018-07, "Compensation-Stock Compensation (Topic 718) - Improvements to Nonemployee Share-Based Payment Accounting" ("ASU 2018-07"). ASU 2018-07 simplifies the accounting for nonemployee share-based payment transactions. The amendments specify that Topic 718 applies to all share-based payment transactions in which a grantor acquires goods or services to be used or consumed in a grantor's own operations by issuing share-based payment awards. ASU 2018-07 is effective for public entities for fiscal years beginning after December 15, 2018. The adoption of ASU 2018-07 did not have a material effect on the Company's current financial position, results of operations or financial statement disclosures.

In July 2018, the Financial Accounting Standards Board issued ASU No. 2018-09, "Codification Improvements" ("ASU 2018-09"). ASU 2018-09 does not prescribe any new accounting guidance, but instead makes minor improvements and clarifications of several different Financial Accounting Standards Board Accounting Standards Codification areas based on comments and suggestions made by various stakeholders. Certain updates are applicable immediately while others provide for a transition period to adopt in fiscal years beginning after December 15, 2018. The adoption of ASU 2018-09 did not have a material effect on the Company's current financial position, results of operations or financial statement disclosures.

In August 2018, the Financial Accounting Standards Board issued ASU No. 2018-13, "Fair Value Measurement (Topic 820): Disclosure Framework-Changes to the Disclosure Requirements for Fair Value Measurement" ("ASU 2018-13"). ASU 2018-13 modifies the disclosure requirements on fair value measurements. ASU 2018-13 is effective for public entities for fiscal years beginning after December 15, 2019, with early adoption permitted for any removed or modified disclosures. The removed and modified disclosures will be adopted on a retrospective basis and the new disclosures will be adopted on a prospective basis. The Company does not expect ASU 2018-13 to have a material effect on the Company's current financial position, results of operations or financial statement disclosures.

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## Note 2 - Earnings Per Share

The following table sets forth the computation of basic and diluted earnings per share (in thousands, except per share amounts):

|  | Three Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2019 |  | 2018 |  |
| Numerator: |  |  |  |  |
| Net income | \$ | 42,655 | \$ | 41,635 |
|  |  |  |  |  |
| Denominator: |  |  |  |  |
| Weighted-average common shares for calculating basic earnings per share |  | 43,518 |  | 46,426 |
| Effect of dilutive securities: |  |  |  |  |
| Stock options and restricted stock unit awards |  | 140 |  | 53 |
| Weighted-average common shares for calculating diluted earnings per share |  | 43,658 |  | 46,479 |
|  |  |  |  |  |
| Earnings per share: |  |  |  |  |
| Basic | \$ | 0.98 | \$ | 0.90 |
| Diluted | \$ | 0.98 | S | 0.90 |

## Note 3-Acquisitions

Consistent with the Company's strategy to continue its expansion of pawn stores in selected markets, during the three months ended March 31, 2019, the Company acquired 118 pawn stores in Mexico in two separate transactions and 10 pawn stores located in the U.S. in two separate transactions. The aggregate purchase prices for these acquisitions totaled $\$ 23.5$ million, net of cash acquired and subject to future post-closing adjustments. The aggregate purchase price was comprised of $\$ 20.7$ million in cash paid during the three months ended March 31, 2019 and remaining short-term amounts payable to the sellers of approximately $\$ 2.8$ million.

The purchase price of each of the 2019 acquisitions was allocated to assets acquired and liabilities assumed based upon the estimated fair market values at the date of acquisition. The excess purchase price over the estimated fair market value of the net assets acquired has been recorded as goodwill. The goodwill arising from these acquisitions consists largely of the synergies and economies of scale expected from combining the operations of the Company and the pawn stores acquired. These acquisitions were not material individually or in the aggregate to the Company's consolidated financial statements.

## Note 4-Operating Leases

As described in Note 1, the Company adopted ASC 842 prospectively as of January 1, 2019. The Company leases the majority of its pawnshop locations under operating leases and determines if an arrangement is or contains a lease at inception. Many leases include both lease and non-lease components, which the Company accounts for separately. Lease components include rent, taxes and insurance costs while non-lease components include common area or other maintenance costs. Operating leases are included in right of use assets, lease liability, current and lease liability, non-current in the consolidated balance sheets. The Company does not have any finance leases.

The following table details the components of the ROU asset and lease liability recognized upon adoption of ASC 842 on January 1, 2019 (in thousands):

| Initial measurement of right of use asset (present value of the future minimum lease payments) | \$ | 295,063 |
| :---: | :---: | :---: |
| Accrued straight-line rent liability |  | $(4,237)$ |
| Amounts previously recognized in respect of business combinations: |  |  |
| Favorable lease intangible asset |  | 45,596 |
| Unfavorable lease intangible liability |  | $(17,275)$ |
| Total initial right of use asset | \$ | 319,147 |
|  |  |  |
| Lease liability, current | \$ | $(87,608)$ |
| Lease liability, non-current |  | $(207,455)$ |
| Total initial lease liability (present value of the future minimum lease payments) | \$ | $(295,063)$ |

Leased facilities are generally leased for a term of three to five years with one or more options to renew, typically at the Company's sole discretion. In addition, the majority of these leases can be terminated early upon an adverse change in law which negatively affects the store's profitability. The Company regularly evaluates renewal and termination options to determine if the Company is reasonably certain to exercise the option, and excludes these options from the lease term included in the recognition of the ROU asset and lease liability until such certainty exists. The weighted-average remaining lease term for operating leases as of March 31, 2019 was 4.0 years.

The ROU asset and lease liability is recognized based on the present value of the future minimum lease payments over the lease term at the commencement date. The Company's leases do not provide an implicit rate and therefore, it uses its incremental borrowing rate based on the information available at the lease commencement date in determining the present value of the lease payments. The Company utilizes a portfolio approach for determining the incremental borrowing rate to apply to groups of leases with similar characteristics. The weighted-average discount rate used to measure the lease liability as of March 31 , 2019 was $7.2 \%$.

The Company has certain operating leases in Mexico which are denominated in U.S. dollars. The liability related to these leases is considered a monetary liability, and requires remeasurement into the functional currency (Mexican pesos) using reporting date exchange rates. The remeasurement results in the recognition of foreign currency exchange gains or losses, producing a certain level of earnings volatility. The Company recognized a foreign currency gain of $\$ 0.3$ million during the three months ended March 31, 2019 related to the remeasurement of these U.S. dollar denominated operating leases, which is included in (gain) loss on foreign exchange in the accompanying consolidated statements of income.

Lease expense is recognized on a straight-line basis over the lease term, with variable lease expense recognized in the period such payments are incurred. The following table details the components of lease expense included in store operating expenses in the consolidated statements of income during the three months ended March 31, 2019 (in thousands):

| Operating lease expense | \$ | 30,980 |
| :---: | :---: | :---: |
| Variable lease expense ${ }^{(1)}$ |  | 2,075 |
| Total operating lease expense | \$ | 33,055 |

${ }^{(1)}$ Variable lease costs consist primarily of taxes, insurance and common area or other maintenance costs paid based on actual costs incurred by the lessor and can therefore vary over the lease term.

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The following table details the maturity of lease liabilities for all operating leases as of March 31, 2019 (in thousands):

| Nine months ending December 31,2019 | 78,583 |
| :--- | :--- |
| 2020 | 85,863 |
| 2021 | 65,433 |
| 2022 | 42,233 |
| 2023 | 23,021 |
| Thereafter | 20,221 |
| $\quad$ Total | 315,354 |
| Less amount of lease payments representing interest | $(41,438)$ |
| Total present value of lease payments | $\$$ |

The following table details supplemental cash flow information related to operating leases for the three months ended March 31, 2019 (in thousands):

| Cash paid for amounts included in the measurement of operating lease liabilities | $\$$ | 28,840 |
| :--- | :--- | :--- |
| Leased assets obtained in exchange for new operating lease liabilities | $\$$ | 2,551 |

## Note 5 - Long-Term Debt

The following table details the Company's long-term debt at the respective principal amounts, net of unamortized debt issuance costs on the senior unsecured notes (in thousands):

|  | As of March 31, 2019 |  |  |  | $\begin{gathered} \text { As of December 31, } \\ 2018 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019 |  | 2018 |  |  |  |
| Revolving unsecured credit facility, maturing $2023{ }^{(1)}$ | \$ | 255,000 | \$ | 83,000 | \$ | 295,000 |
| $5.375 \%$ senior unsecured notes due $2024{ }^{(2)}$ |  | 296,053 |  | 295,400 |  | 295,887 |
| Total long-term debt | \$ | 551,053 | \$ | 378,400 | \$ | 590,887 |

${ }^{(1)}$ Debt issuance costs related to the Company's revolving unsecured credit facility are included in other assets in the accompanying consolidated balance sheets.
${ }^{(2)}$ As of March 31, 2019, 2018 and December 31, 2018, deferred debt issuance costs of $\$ 3.9$ million, $\$ 4.6$ million and $\$ 4.1$ million, respectively, are included as a direct deduction from the carrying amount of the senior unsecured notes in the accompanying consolidated balance sheets.

## Revolving Unsecured Credit Facility

As of March 31, 2019, the Company maintained an unsecured line of credit with a group of U.S. based commercial lenders (the "Credit Facility") in the amount of $\$ 425.0$ million, which matures on October 4, 2023. As of March 31, 2019, the Company had $\$ 255.0$ million in outstanding borrowings and $\$ 3.7$ million in outstanding letters of credit under the Credit Facility, leaving $\$ 166.3$ million available for future borrowings. The Credit Facility bears interest, at the Company's option, at either (1) the prevailing London Interbank Offered Rate ("LIBOR") (with interest periods of 1 week or 1, 2, 3 or 6 months at the Company's option) plus a fixed spread of $2.5 \%$ or (2) the prevailing prime or base rate plus a fixed spread of $1.5 \%$. The agreement has a LIBOR floor of $0 \%$. Additionally, the Company is required to pay an annual commitment fee of $0.50 \%$ on the average daily unused portion of the Credit Facility commitment. The weighted-average interest rate on amounts outstanding under the Credit Facility at March 31, 2019 was $4.94 \%$ based on 1 week LIBOR. Under the terms of the Credit Facility, the Company is required to maintain certain financial ratios and comply with certain financial covenants. The Credit Facility also contains customary restrictions on the Company's ability to incur additional debt, grant liens, make investments, consummate acquisitions and similar negative covenants with customary carve-outs and baskets. The Company was in compliance with the covenants of the Credit Facility as of March 31, 2019. During the three months ended March 31, 2019, the Company made net payments of $\$ 40.0$ million pursuant to the Credit Facility.

## Senior Unsecured Notes

On May 30, 2017, the Company issued $\$ 300.0$ million of $5.375 \%$ senior unsecured notes due on June 1, 2024 (the "Notes"), all of which are currently outstanding. Interest on the Notes is payable semi-annually in arrears on June 1 and December 1. The Notes are fully and unconditionally guaranteed on a senior unsecured basis jointly and severally by all of the Company's existing and future domestic subsidiaries that guarantee its Credit Facility. The Notes will permit the Company to make restricted payments, such as purchasing shares of its stock and paying cash dividends, in an unlimited amount if, after giving pro forma effect to the incurrence of any indebtedness to make such payment, the Company's consolidated total debt ratio ("Net Debt Ratio") is less than 2.25 to 1. The Net Debt Ratio is defined generally in the indenture governing the Notes as the ratio of (1) the total consolidated debt of the Company minus cash and cash equivalents of the Company to (2) the Company's consolidated trailing twelve months EBITDA, as adjusted to exclude certain non-recurring expenses and giving pro forma effect to operations acquired during the measurement period.

## Note 6 - Fair Value of Financial Instruments

The fair value of financial instruments is determined by reference to various market data and other valuation techniques, as appropriate. Financial assets and liabilities are classified based on the lowest level of input that is significant to the fair value measurement. The Company's assessment of the significance of a particular input to the fair value measurement requires judgment, and may affect the valuation of the fair value of assets and liabilities and their placement within the fair value hierarchy levels. The three fair value levels are (from highest to lowest):

Level 1: Quoted market prices in active markets for identical assets or liabilities.
Level 2: Observable market-based inputs or unobservable inputs that are corroborated by market data.
Level 3: Unobservable inputs that are not corroborated by market data.

## Recurring Fair Value Measurements

As of March 31, 2019, 2018 and December 31, 2018, the Company did not have any financial assets or liabilities measured at fair value on a recurring basis.

## Fair Value Measurements on a Nonrecurring Basis

The Company measures non-financial assets and liabilities, such as property and equipment and intangible assets, at fair value on a nonrecurring basis or when events or circumstances indicate that the carrying amount of the assets may be impaired.

## Financial Assets and Liabilities Not Measured at Fair Value

The Company's financial assets and liabilities as of March 31, 2019, 2018 and December 31, 2018 that are not measured at fair value in the consolidated balance sheets are as follows (in thousands):

|  | Carrying Value March 31, 2019 |  | Estimated Fair Value |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | $\begin{gathered} \hline \text { March 31, } \\ 2019 \end{gathered}$ |  | Fair Value Measurements Using |  |  |  |  |  |
|  |  |  | Level 1 | Level 2 |  | Level 3 |  |
| Financial assets: |  |  |  |  |  |  |  |  |  |  |
| Cash and cash equivalents | \$ | 49,663 |  |  | \$ | 49,663 | \$ | 49,663 | \$ | - | \$ | - |
| Fees and service charges receivable |  | 43,993 |  | 43,993 |  | - |  | - |  | 43,993 |
| Pawn loans |  | 345,200 |  | 345,200 |  | - |  | - |  | 345,200 |
| Consumer loans, net |  | 11,017 |  | 11,017 |  | - |  | - |  | 11,017 |
|  | \$ | 449,873 | \$ | 449,873 | \$ | 49,663 | \$ | - | \$ | 400,210 |
|  |  |  |  |  |  |  |  |  |  |  |
| Financial liabilities: |  |  |  |  |  |  |  |  |  |  |
| Revolving unsecured credit facility | \$ | 255,000 | \$ | 255,000 | \$ | - | \$ | 255,000 | \$ | - |
| Senior unsecured notes (outstanding principal) |  | 300,000 |  | 306,000 |  | - |  | 306,000 |  | - |
|  | \$ | 555,000 | \$ | 561,000 | \$ | - | \$ | 561,000 | \$ | - |


|  | Carrying Value March 31, 2018 |  | Estimated Fair Value |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | $\begin{gathered} \hline \text { March 31, } \\ 2018 \end{gathered}$ |  | Fair Value Measurements Using |  |  |  |  |  |
|  |  |  | Level 1 | Level 2 |  | Level 3 |  |
| Financial assets: |  |  |  |  |  |  |  |  |  |  |
| Cash and cash equivalents | \$ | 110,408 |  |  | \$ | 110,408 | \$ | 110,408 | \$ | - | \$ | - |
| Fees and service charges receivable |  | 40,022 |  | 40,022 |  | - |  | - |  | 40,022 |
| Pawn loans |  | 322,625 |  | 322,625 |  | - |  | - |  | 322,625 |
| Consumer loans, net |  | 17,447 |  | 17,447 |  | - |  | - |  | 17,447 |
|  | \$ | 490,502 | \$ | 490,502 | \$ | 110,408 | \$ | - | \$ | 380,094 |
|  |  |  |  |  |  |  |  |  |  |  |
| Financial liabilities: |  |  |  |  |  |  |  |  |  |  |
| Revolving unsecured credit facility | \$ | 83,000 | \$ | 83,000 | \$ | - | \$ | 83,000 | \$ | - |
| Senior unsecured notes (outstanding principal) |  | 300,000 |  | 305,000 |  | - |  | 305,000 |  | - |
|  | \$ | 383,000 | \$ | 388,000 | \$ | - | \$ | 388,000 | \$ | - |


|  | Carrying Value December 31, 2018 |  | Estimated Fair Value |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | $\begin{gathered} \text { December 31, } \\ 2018 \end{gathered}$ |  | Fair Value Measurements Using |  |  |  |  |  |
|  |  |  | Level 1 | Level 2 |  | Level 3 |  |
| Financial assets: |  |  |  |  |  |  |  |  |  |  |
| Cash and cash equivalents | \$ | 71,793 |  |  | \$ | 71,793 | \$ | 71,793 | \$ | - | \$ | - |
| Fees and service charges receivable |  | 45,430 |  | 45,430 |  | - |  | - |  | 45,430 |
| Pawn loans |  | 362,941 |  | 362,941 |  | - |  | - |  | 362,941 |
| Consumer loans, net |  | 15,902 |  | 15,902 |  | - |  | - |  | 15,902 |
|  | \$ | 496,066 | \$ | 496,066 | \$ | 71,793 | \$ | - | \$ | 424,273 |
|  |  |  |  |  |  |  |  |  |  |  |
| Financial liabilities: |  |  |  |  |  |  |  |  |  |  |
| Revolving unsecured credit facility | \$ | 295,000 | \$ | 295,000 | \$ | - | \$ | 295,000 | \$ | - |
| Senior unsecured notes (outstanding principal) |  | 300,000 |  | 293,000 |  | - |  | 293,000 |  | - |
|  | \$ | 595,000 | \$ | 588,000 | \$ | - | \$ | 588,000 | \$ | - |

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As cash and cash equivalents have maturities of less than three months, the carrying value of cash and cash equivalents approximates fair value. Due to their short-term maturities, the carrying value of pawn loans and fees and service charges receivable approximate fair value. Consumer loans, net are carried net of the allowance for estimated loan losses, which is calculated by applying historical loss rates combined with recent default trends to the gross consumer loan balance. Therefore, the carrying value approximates the fair value.

The carrying value of the revolving unsecured credit facility approximates fair value as of March 31, 2019, 2018 and December 31, 2018. The fair value of the revolving unsecured credit facility is estimated based on market values for debt issuances with similar characteristics or rates currently available for debt with similar terms. In addition, the revolving unsecured credit facility has a variable interest rate based on a fixed spread over LIBOR and reprices with any changes in LIBOR. The fair value of the senior unsecured notes is estimated based on quoted prices in markets that are not active.

## Note 7 - Segment Information

The Company organizes its operations into two reportable segments as follows:

- U.S. operations - Includes all pawn and consumer loan operations in the U.S.
- Latin America operations - Includes all pawn and consumer loan operations in Latin America, which includes operations in Mexico, Guatemala, El Salvador and Colombia

The following tables present reportable segment information for the three month period ended March 31, 2019 and 2018 (in thousands):

|  | Three Months Ended March 31, 2019 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | U.S. Operations |  | Latin America Operations |  | Corporate |  | Consolidated |  |
| Revenue: |  |  |  |  |  |  |  |  |
| Retail merchandise sales | \$ | 186,815 | \$ | 97,426 | \$ | - | \$ | 284,241 |
| Pawn loan fees |  | 97,876 |  | 43,316 |  | - |  | 141,192 |
| Wholesale scrap jewelry sales |  | 22,785 |  | 8,925 |  | - |  | 31,710 |
| Consumer loan and credit services fees |  | 10,461 |  | - |  | - |  | 10,461 |
| Total revenue |  | 317,937 |  | 149,667 |  | - |  | 467,604 |
|  |  |  |  |  |  |  |  |  |
| Cost of revenue: |  |  |  |  |  |  |  |  |
| Cost of retail merchandise sold |  | 117,744 |  | 61,605 |  | - |  | 179,349 |
| Cost of wholesale scrap jewelry sold |  | 21,270 |  | 9,083 |  | - |  | 30,353 |
| Consumer loan and credit services loss provision |  | 2,103 |  | - |  | - |  | 2,103 |
| Total cost of revenue |  | 141,117 |  | 70,688 |  | - |  | 211,805 |
|  |  |  |  |  |  |  |  |  |
| Net revenue |  | 176,820 |  | 78,979 |  | - |  | 255,799 |
|  |  |  |  |  |  |  |  |  |
| Expenses and other income: |  |  |  |  |  |  |  |  |
| Store operating expenses |  | 103,884 |  | 42,968 |  | - |  | 146,852 |
| Administrative expenses |  | - |  | - |  | 32,154 |  | 32,154 |
| Depreciation and amortization |  | 5,045 |  | 3,305 |  | 1,524 |  | 9,874 |
| Interest expense |  | - |  | - |  | 8,370 |  | 8,370 |
| Interest income |  | - |  | - |  | (204) |  | (204) |
| Merger and other acquisition expenses |  | - |  | - |  | 149 |  | 149 |
| Gain on foreign exchange |  | - |  | - |  | (239) |  | (239) |
| Total expenses and other income |  | 108,929 |  | 46,273 |  | 41,754 |  | 196,956 |
|  |  |  |  |  |  |  |  |  |
| Income (loss) before income taxes | \$ | 67,891 | \$ | 32,706 | \$ | $(41,754)$ | \$ | 58,843 |


|  | Three Months Ended March 31, 2018 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | U.S. Operations |  | Latin America Operations |  | Corporate |  | Consolidated |  |
| Revenue: |  |  |  |  |  |  |  |  |
| Retail merchandise sales | \$ | 186,052 | \$ | 83,789 | \$ | - | \$ | 269,841 |
| Pawn loan fees |  | 96,242 |  | 33,551 |  | - |  | 129,793 |
| Wholesale scrap jewelry sales |  | 29,457 |  | 5,268 |  | - |  | 34,725 |
| Consumer loan and credit services fees |  | 15,039 |  | 402 |  | - |  | 15,441 |
| Total revenue |  | 326,790 |  | 123,010 |  | - |  | 449,800 |
|  |  |  |  |  |  |  |  |  |
| Cost of revenue: |  |  |  |  |  |  |  |  |
| Cost of retail merchandise sold |  | 120,616 |  | 53,881 |  | - |  | 174,497 |
| Cost of wholesale scrap jewelry sold |  | 27,653 |  | 4,842 |  | - |  | 32,495 |
| Consumer loan and credit services loss provision |  | 3,644 |  | 83 |  | - |  | 3,727 |
| Total cost of revenue |  | 151,913 |  | 58,806 |  | - |  | 210,719 |
|  |  |  |  |  |  |  |  |  |
| Net revenue |  | 174,877 |  | 64,204 |  | - |  | 239,081 |
|  |  |  |  |  |  |  |  |  |
| Expenses and other income: |  |  |  |  |  |  |  |  |
| Store operating expenses ${ }^{(1)}$ |  | 104,383 |  | 33,965 |  | - |  | 138,348 |
| Administrative expenses |  | - |  | - |  | 28,002 |  | 28,002 |
| Depreciation and amortization |  | 5,555 |  | 2,709 |  | 3,019 |  | 11,283 |
| Interest expense |  | - |  | - |  | 6,198 |  | 6,198 |
| Interest income |  | - |  | - |  | (981) |  | (981) |
| Merger and other acquisition expenses |  | - |  | - |  | 239 |  | 239 |
| Loss on foreign exchange ${ }^{(1)}$ |  | - |  | - |  | 213 |  | 213 |
| Total expenses and other income |  | 109,938 |  | 36,674 |  | 36,690 |  | 183,302 |
|  |  |  |  |  |  |  |  |  |
| Income (loss) before income taxes | \$ | 64,939 | \$ | 27,530 | \$ | $(36,690)$ | \$ | 55,779 |

${ }^{(1)}$ The loss on foreign exchange for the Latin America operations segment of $\$ 0.2$ million for the three months ended March 31 , 2018 was reclassified on the consolidated statements of income in order to conform with the presentation for the three months ended March 31, 2019. The loss on foreign exchange was reclassified from store operating expenses and reported separately on the consolidated statements of income.

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion of financial condition, results of operations, liquidity and capital resources of FirstCash, Inc. and its wholly-owned subsidiaries (together, the "Company") should be read in conjunction with the Company's consolidated financial statements and accompanying notes included under Part I, Item 1 of this quarterly report on Form $10-\mathrm{Q}$, as well as with the audited consolidated financial statements and accompanying notes and Management's Discussion and Analysis of Financial Condition and Results of Operations included in the Company's annual report on Form 10-K for the year ended December 31, 2018.

## GENERAL

The Company is a leading operator of retail-based pawn stores with more than 2,600 store locations in the U.S. and Latin America. The Company's pawn stores generate retail sales primarily from the merchandise acquired through collateral forfeitures and over-the-counter purchases from customers. The stores also offer pawn loans to help customers meet small short-term cash needs. Personal property, such as consumer electronics, jewelry, tools, household appliances, sporting goods and musical instruments, is pledged as collateral for the pawn loans and held by the Company over the term of the loan plus a stated grace period. In addition, some of the Company's U.S. pawn stores offer credit services products and/or unsecured consumer loans. The Company's strategy is to grow its retail-based pawn operations, primarily in Latin America and, to a lesser extent, in the U.S., through new store openings and strategic acquisitions as opportunities arise. Pawn operations, which include retail merchandise sales, pawn loan fees and wholesale scrap jewelry sales, accounted for approximately $98 \%$ and $97 \%$ of the Company's consolidated revenue during the three month periods ended March 31, 2019 and 2018 , respectively.

The Company organizes its operations into two reportable segments. The U.S. operations segment consists of all pawn and consumer loan operations in the U.S. and the Latin America operations segment consists of all pawn and consumer loan operations in Latin America, which includes operations in Mexico, Guatemala, El Salvador and Colombia.

The Company recognizes pawn loan fee revenue on a constant-yield basis over the life of the pawn loan for all pawn loans of which the Company deems collection to be probable based on historical redemption statistics. If a pawn loan is not repaid prior to the expiration of the loan term, including any extension or grace period, if applicable, the property is forfeited to the Company and transferred to inventory at a value equal to the principal amount of the loan, exclusive of accrued pawn fee revenue. The Company records merchandise sales revenue at the time of the sale and presents merchandise sales net of any sales or value-added taxes collected. The Company does not provide direct financing to customers for the purchase of its merchandise, but does permit its customers to purchase merchandise on an interest-free layaway plan. Should the customer fail to make a required payment pursuant to a layaway plan, the previous payments are typically forfeited to the Company. Interim payments from customers on layaway sales are recorded as deferred revenue and subsequently recorded as retail merchandise sales revenue when the merchandise is delivered to the customer upon receipt of final payment or when previous payments are forfeited to the Company. Some jewelry is processed at third-party facilities and the precious metal and diamond content is sold at either prevailing market commodity prices or a previously agreed upon price with a commodity buyer. The Company records revenue from these wholesale scrap jewelry transactions when a price has been agreed upon and the Company ships the commodity to the buyer.

The Company operates a small number of stand-alone consumer finance stores in the U.S. These stores provide consumer financial services products including credit services and consumer loans. In addition, 261 of the Company's pawn stores also offer credit services and/or consumer loans as an ancillary product, which have been deemphasized by the Company in recent years due to regulatory constraints and increased internet based competition for such products. Consumer loan and credit services revenue accounted for approximately $2 \%$ and $3 \%$ of consolidated revenue during the three month periods ended March 31, 2019 and 2018, respectively.

The Company recognizes service fee income on consumer loan transactions on a constant-yield basis over the life of the loan and recognizes credit services fees ratably over the life of the extension of credit made by independent third-party lenders. Changes in the valuation reserve on consumer loans and credit services transactions are charged or credited to the consumer loan credit loss provision. The credit loss provision associated with the Company's credit services organization program and consumer loans is based primarily upon historical credit loss experience, with consideration given to recent credit loss trends, delinquency rates, economic conditions and management's expectations of future credit losses.

Operating expenses consist of all items directly related to the operation of the Company's stores, including salaries and related payroll costs, rent, utilities, facilities maintenance, advertising, property taxes, licenses, supplies and security. Administrative expenses consist of items relating to the operation of the corporate offices, including the compensation and benefit costs of corporate management, district managers and other operations management personnel, collection operations and personnel, accounting and
administrative costs, information technology costs, liability and casualty insurance, outside legal and accounting fees and stockholder-related expenses. Merger and other acquisition expenses primarily include incremental costs directly associated with merger and acquisition activities, including professional fees, legal expenses, severance, retention and other employee-related costs, contract breakage costs and costs related to consolidation of technology systems and corporate facilities.

The Company's business is subject to seasonal variations, and operating results for the current quarter are not necessarily indicative of the results of operations for the full year. Typically, the Company experiences seasonal growth of service fees in the third and fourth quarter of each year due to loan balance growth. Service fees generally decline in the first and second quarter of each year after the heavy repayment period of pawn and consumer loans associated with statutory bonuses received by customers in the fourth quarter in Mexico, and with tax refund proceeds received by customers in the first quarter in the U.S. Retail sales are seasonally higher in the fourth quarter associated with holiday shopping and, to a lesser extent, in the first quarter associated with tax refunds in the U.S.

Stores included in the same-store calculations presented in this report are those stores that were opened or acquired prior to the beginning of the prior-year comparative period and remained open through the end of the reporting period. Also included are stores that were relocated during the applicable period within a specified distance serving the same market where there is not a significant change in store size and where there is not a significant overlap or gap in timing between the opening of the new store and the closing of the existing store.

## OPERATIONS AND LOCATIONS

As of March 31, 2019, the Company had 2,630 store locations composed of 1,100 stores in 24 U.S. states and the District of Columbia, 1,462 stores in 32 states in Mexico, 50 stores in Guatemala, 13 stores in El Salvador and five stores in Colombia.

The following table details store count activity for the three months ended March 31, 2019:

|  | Pawn <br> Locations ${ }^{(1)}$ | $\begin{gathered} \text { Consumer } \\ \text { Loan } \\ \text { Locations }^{(2)} \\ \hline \end{gathered}$ | Total <br> Locations |
| :---: | :---: | :---: | :---: |
| U.S. operations segment: |  |  |  |
| Total locations, beginning of period | 1,077 | 17 | 1,094 |
| Locations acquired | 10 | - | 10 |
| Locations closed or consolidated | (2) | (2) | (4) |
| Total locations, end of period | 1,085 | 15 | 1,100 |
|  |  |  |  |
| Latin America operations segment: |  |  |  |
| Total locations, beginning of period | 1,379 | - | 1,379 |
| New locations opened | 36 | - | 36 |
| Locations acquired | 118 | - | 118 |
| Locations closed or consolidated | (3) | - | (3) |
| Total locations, end of period | 1,530 | - | $\underline{1,530}$ |
|  |  |  |  |
| Total: |  |  |  |
| Total locations, beginning of period | 2,456 | 17 | 2,473 |
| New locations opened | 36 | - | 36 |
| Locations acquired | 128 | - | 128 |
| Locations closed or consolidated | (5) | (2) | (7) |
| Total locations, end of period | 2,615 | 15 | 2,630 |

${ }^{(1)}$ At March 31, 2019, 261 of the U.S. pawn stores, primarily located in Texas and Ohio, also offered consumer loans and/or credit services primarily as an ancillary product. This compares to 311 U.S. pawn locations which offered such products as of March 31, 2018. The table does not include the 92 Mexico pawn locations operated by independent franchisees under franchising agreements with the Company.
${ }^{(2)}$ The Company's U.S. free-standing consumer loan locations offer consumer loans and/or credit services products and are located in Ohio and Texas. The table does not include 60 U.S. check cashing locations operated by independent franchisees under franchising agreements with the Company.

## CRITICAL ACCOUNTING POLICIES

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America ("GAAP") requires management to make estimates, assumptions and judgments that affect the reported amounts of assets and liabilities, related revenue and expenses, and disclosure of gain and loss contingencies at the date of the financial statements. Such estimates, assumptions and judgments are subject to a number of risks and uncertainties, which may cause actual results to differ materially from the Company's estimates. The significant accounting policies that the Company believes are the most critical to aid in fully understanding and evaluating its reported financial results have been reported in the Company's 2018 annual report on Form 10-K. Changes to the Company's significant accounting policies as a result of adopting ASC 842 are discussed within Note 4 of the consolidated financial statements. There have been no other changes to the Company's significant accounting policies for the three months ended March 31, 2019.

## Recent Accounting Pronouncements

See Note 1-Significant Accounting Policies of the consolidated financial statements contained in Part I, Item 1 of this report for a discussion of recent accounting pronouncements that the Company has adopted or will adopt in future periods.

## RESULTS OF OPERATIONS (unaudited)

## Constant Currency Results

The Company's management reviews and analyzes certain operating results in Latin America on a constant currency basis because the Company believes this better represents the Company's underlying business trends. Constant currency results are non-GAAP financial measures, which exclude the effects of foreign currency translation and are calculated by translating current-year results at prior-year average exchange rates. The scrap jewelry generated in Latin America is sold and settled in U.S. dollars and therefore, wholesale scrap jewelry sales revenue is not affected by foreign currency translation. A small percentage of the operating and administrative expenses in Latin America are also billed and paid in U.S. dollars, which are not affected by foreign currency translation.

Business operations in Mexico, Guatemala and Colombia are transacted in Mexican pesos, Guatemalan quetzales and Colombian pesos, respectively. The Company also has operations in El Salvador where the reporting and functional currency is the U.S. dollar. The following table provides exchange rates for the Mexican peso, Guatemalan quetzal and Colombian peso for the current and prior-year periods:

|  | March 31, |  | Unfavorable |
| :---: | :---: | :---: | :---: |
|  | 2019 | 2018 |  |
| Mexican peso / U.S. dollar exchange rate: |  |  |  |
| End-of-period | 19.4 | 18.3 | (6)\% |
| Three months ended | 19.2 | 18.8 | (2)\% |
|  |  |  |  |
| Guatemalan quetzal / U.S. dollar exchange rate: |  |  |  |
| End-of-period | 7.7 | 7.4 | (4)\% |
| Three months ended | 7.7 | 7.4 | (4)\% |
|  |  |  |  |
| Colombian peso / U.S. dollar exchange rate: |  |  |  |
| End-of-period | 3,175 | 2,780 | (14)\% |
| Three months ended | 3,137 | 2,859 | (10)\% |

Amounts presented on a constant currency basis are denoted as such. See "Non-GAAP Financial Information" for additional discussion of constant currency operating results.

## Operating Results for the Three Months Ended March 31, 2019 Compared to the Three Months Ended March 31, 2018

## U.S. Operations Segment

The following table details earning assets, which consist of pawn loans, inventories and consumer loans, net as well as other earning asset metrics of the U.S. operations segment as of March 31, 2019 as compared to March 31, 2018 (dollars in thousands, except as otherwise noted):

${ }^{(1)}$ Does not include the off-balance sheet principal portion of active extensions of credit made by independent third-party lenders, which are guaranteed by the Company through its credit services organization programs. These amounts, net of the Company's estimated fair value of its liability for guaranteeing the extensions of credit, totaled $\$ 3.4$ million and $\$ 7.1$ million as of March 31, 2019 and 2018, respectively.

The following table presents segment pre-tax operating income of the U.S. operations segment for the three months ended March 31, 2019 as compared to the three months ended March 31, 2018 (dollars in thousands). Store operating expenses include salary and benefit expense of store-level employees, occupancy costs, bank charges, security, insurance, utilities, supplies and other costs incurred by the stores.

|  | Three Months Ended |  |  |  | Increase <br> (Decrease) |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | March 31, |  |  |  |  |
|  | 2019 |  | 2018 |  |  |
| U.S. Operations Segment |  |  |  |  |  |
| Revenue: |  |  |  |  |  |
| Retail merchandise sales | \$ | 186,815 | \$ | 186,052 | -\% |
| Pawn loan fees |  | 97,876 |  | 96,242 | 2 \% |
| Wholesale scrap jewelry sales |  | 22,785 |  | 29,457 | (23)\% |
| Consumer loan and credit services fees |  | 10,461 |  | 15,039 | (30)\% |
| Total revenue |  | 317,937 |  | 326,790 | (3)\% |


| Cost of revenue: |
| :--- |
| Cost of retail merchandise sold |
| Cost of wholesale scrap jewelry sold |
| Consumer loan and credit services loss provision |
| Total cost of revenue |
|  |
| Net revenue |


| Segment expenses: |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Store operating expenses |  | 103,884 |  | 104,383 | -\% |
| Depreciation and amortization |  | 5,045 |  | 5,555 | (9)\% |
| Total segment expenses |  | 108,929 |  | 109,938 | (1)\% |
|  |  |  |  |  |  |
| Segment pre-tax operating income | \$ | 67,891 | \$ | 64,939 | $5 \%$ |

## Retail Merchandise Sales Operations

U.S. retail merchandise sales increased to $\$ 186.8$ million during the first quarter of 2019 compared to $\$ 186.1$ million for the first quarter of 2018. Same-store retail sales decreased $1 \%$ in the first quarter of 2019 compared to the first quarter of 2018 . During the first quarter of 2019, the gross profit margin on retail merchandise sales in the U.S. was $37 \%$ compared to a margin of $35 \%$ during the first quarter of 2018 , which resulted in a $6 \%$ increase in net revenue from retail sales for the first quarter of 2019 compared to the first quarter of 2018. The increase in retail sales margin was primarily driven by the continued optimization of margins in the legacy Cash America locations.
U.S. inventories decreased $7 \%$ from $\$ 187.5$ million at March 31, 2018 to $\$ 175.2$ million at March 31, 2019. The decrease was primarily a result of the strategic reductions in inventory levels in the Cash America stores. Inventories aged greater than one year in the U.S. at March 31, 2019 were $4 \%$ compared to $5 \%$ at March 31, 2018.

## Pawn Lending Operations

U.S. pawn loan fees increased $2 \%$ totaling $\$ 97.9$ million during the first quarter of 2019 compared to $\$ 96.2$ million for the first quarter of 2018. Same-store pawn fees increased $1 \%$ in the first quarter of 2019 compared to the first quarter of 2018. Pawn loan receivables as of March 31, 2019 decreased $1 \%$ in total and $3 \%$ on a same-store basis compared to March 31, 2018. The decline in total and same-store pawn receivables relates primarily to the ongoing adoption of FirstCash's lending practices in the Cash America stores, including an increase in the percentage of direct purchases of goods from customers less likely to redeem a pawn loan. Those lending practices have led to a higher yielding pawn receivable portfolio, which was responsible for the increase in total and same-store pawn loan fees.

## Wholesale Scrap Jewelry Operations

U.S. wholesale scrap jewelry revenue, consisting primarily of gold sales, decreased $23 \%$ to $\$ 22.8$ million during the first quarter of 2019 compared to $\$ 29.5$ million during the first quarter of 2018. The decrease was primarily due to higher than normal jewelry scrapping activity in the first quarter of 2018 as a result of focused liquidation of excess and aged inventories in the Cash America stores. The scrap jewelry gross profit margin in the U.S. was $7 \%$ compared to the prior-year margin of $6 \%$. Scrap jewelry profits accounted for $1 \%$ of U.S. net revenue (gross profit) for both the first quarter of 2019 and 2018.

## Consumer Lending Operations

Service fees from U.S. consumer loans and credit services transactions (collectively, consumer lending operations) decreased $30 \%$ to $\$ 10.5$ million during the first quarter of 2019 compared to $\$ 15.0$ million for the first quarter of 2018. Net revenue (gross profit) from U.S. consumer lending operations decreased $27 \%$ to $\$ 8.4$ million during the first quarter of 2019 compared to $\$ 11.4$ million for the first quarter of 2018. The Company continues to de-emphasize consumer lending operations in light of increasing regulatory constraints and internet-based competition and plans to further contract the number of U.S. consumer loan stores in the future. Revenue and gross profit from consumer lending operations accounted for $3 \%$ and $5 \%$ of total U.S. revenue and gross profit, respectively, during the first quarter of 2019 compared to $5 \%$ and $7 \%$, respectively, during the first quarter of 2018 .

The Company operated 113 Cashland locations and six Cash America Pawn locations in the state of Ohio as of March 31, 2019, which provided consumer loans and credit services transactions. The provisions of the Ohio Fairness in Lending Act (the "Ohio Act"), further described in "Regulatory Developments," significantly impacts the volume and profitability of loans made and credit services provided after April 26, 2019. As a result of the Ohio Act, the Company ceased offering unsecured consumer lending and credit services products in all 119 Ohio locations and expects to close 54 Cashland locations over the next few months. The remaining 59 Cashland and six Cash America locations in Ohio are expected to continue operating as full-service pawnshops.

As a result of the anticipated store closures in Ohio, the Company expects to incur non-recurring charges of approximately $\$ 1$ million to $\$ 2$ million, net of tax, for the quarter ending June 30, 2019. These charges include employee termination costs, lease buyouts, consumer loan and credit services loss provisions and other asset impairments.

## Segment Expenses and Segment Pre-Tax Operating Income

U.S. store operating expenses decreased to $\$ 103.9$ million during the first quarter of 2019 compared to $\$ 104.4$ million during the first quarter of 2018 and same-store operating expenses decreased $1 \%$ compared with the prior-year period. The decrease in total and same-store operating expenses was primarily due to continued efforts to optimize domestic store operations.
U.S. store depreciation and amortization decreased $9 \%$ to $\$ 5.0$ million during the first quarter of 2019 compared to $\$ 5.6$ million during the first quarter of 2018, primarily due to a reduction in capital spending in Cash America stores compared to pre-merger levels.

The U.S. segment pre-tax operating income for the first quarter of 2019 was $\$ 67.9$ million, which generated a pre-tax segment operating margin of $21 \%$ compared to $\$ 64.9$ million and $20 \%$ in the prior year, respectively. The increase in the segment pre-tax operating margin was primarily due to improvements in retail sales margins and yields on pawn receivables and reductions in store operating expenses and store depreciation and amortization, partially offset by declines in net revenue from consumer lending operations.

## Latin America Operations Segment

Latin American results of operations for the three months ended March 31, 2019 compared to the three months ended March 31, 2018 were impacted by a $2 \%$ unfavorable change in the average value of the Mexican peso compared to the U.S. dollar. The translated value of Latin American earning assets as of March 31, 2019 compared to March 31, 2018 also were impacted by a $6 \%$ unfavorable change in the end-of-period value of the Mexican peso compared to the U.S. dollar.

The following table details earning assets, which consist of pawn loans, inventories and consumer loans, net as well as other earning asset metrics of the Latin America operations segment as of March 31, 2019 as compared to March 31, 2018 (dollars in thousands, except as otherwise noted):

|  | As of March 31, |  |  |  | Increase / <br> (Decrease) | Constant Currency Basis |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | As of <br> March 31, <br> 2019 <br> (Non-GAAP) |  | Increase / <br> (Decrease) |
|  |  | 2019 |  | 2018 |  |  | (Non-GAAP) |
| Latin America Operations Segment |  |  |  |  |  |  |  |  |
| Earning assets: |  |  |  |  |  |  |  |  |
| Pawn loans | \$ | 111,551 | \$ | 85,603 | $30 \%$ | \$ | \$ 117,708 | 38 \% |
| Inventories |  | 82,567 |  | 66,772 | 24 \% |  | 87,133 | 30 \% |
| Consumer loans, net ${ }^{(1)}$ |  | - |  | 363 | (100)\% |  | - | (100)\% |
|  | \$ | 194,118 | \$ | 152,738 | 27 \% |  | \$ 204,841 | 34 \% |
|  |  |  |  |  |  |  |  |  |
| Average outstanding pawn loan amount (in ones) | \$ | 68 | \$ | 67 | $1 \%$ | \$ | \$ 72 | 7 \% |
| Composition of pawn collateral: |  |  |  |  |  |  |  |  |
| General merchandise |  | 74\% |  | 81\% |  |  |  |  |
| Jewelry |  | 26\% |  | 19\% |  |  |  |  |
|  |  | 100\% |  | 100\% |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
| Composition of inventories: |  |  |  |  |  |  |  |  |
| General merchandise |  | 70\% |  | 75\% |  |  |  |  |
| Jewelry |  | 30\% |  | 25\% |  |  |  |  |
|  |  | 100\% |  | 100\% |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
| Percentage of inventory aged greater than one year |  | 1\% |  | 1\% |  |  |  |  |

${ }^{(1)}$ The Company discontinued offering an unsecured consumer loan product in Latin America, effective June 30, 2018.

The following table presents segment pre-tax operating income of the Latin America operations segment for the three months ended March 31, 2019 as compared to the three months ended March 31, 2018 (dollars in thousands). Store operating expenses include salary and benefit expense of store-level employees, occupancy costs, bank charges, security, insurance, utilities, supplies and other costs incurred by the stores.

|  | Three Months Ended March 31, |  |  |  | Increase / <br> (Decrease) | Constant Currency Basis |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Three Months <br> Ended <br> March 31, <br> 2019 <br> (Non-GAAP) |  | Increase / <br> (Decrease) <br> (Non-GAAP) |
|  |  | 2019 |  | 2018 |  |  |  |
| Latin America Operations Segment |  |  |  |  |  |  |  |  |
| Revenue: |  |  |  |  |  |  |  |  |
| Retail merchandise sales | \$ | 97,426 | \$ | 83,789 | $16 \%$ | \$ | 99,872 | 19 \% |
| Pawn loan fees |  | 43,316 |  | 33,551 | 29 \% |  | 44,399 | 32 \% |
| Wholesale scrap jewelry sales |  | 8,925 |  | 5,268 | 69 \% |  | 8,925 | 69 \% |
| Consumer loan fees |  | - |  | 402 | (100)\% |  | - | (100)\% |
| Total revenue |  | 149,667 |  | 123,010 | 22 \% |  | 153,196 | 25 \% |


| Cost of revenue: |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Cost of retail merchandise sold | 61,605 | 53,881 | 14 \% | 63,154 | 17 \% |
| Cost of wholesale scrap jewelry sold | 9,083 | 4,842 | 88 \% | 9,306 | 92 \% |
| Consumer loan loss provision | - | 83 | (100)\% | - | (100)\% |
| Total cost of revenue | 70,688 | 58,806 | 20 \% | 72,460 | 23 \% |
|  |  |  |  |  |  |
| Net revenue | 78,979 | 64,204 | 23 \% | 80,736 | 26 \% |


| Segment expenses: |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Store operating expenses ${ }^{(1)}$ |  | 42,968 |  | 33,965 | 27 \% |  | 44,008 | $30 \%$ |
| Depreciation and amortization |  | 3,305 |  | 2,709 | 22 \% |  | 3,386 | 25 \% |
| Total segment expenses |  | 46,273 |  | 36,674 | 26 \% |  | 47,394 | 29 \% |
| Segment pre-tax operating income | \$ | 32,706 | \$ | 27,530 | 19 \% | \$ | 33,342 | 21 \% |

${ }^{(1)}$ The loss on foreign exchange for the Latin America operations segment of $\$ 0.2$ million for the three months ended March 31 , 2018 was reclassified on the consolidated statements of income in order to conform with the presentation for the three months ended March 31, 2019. The loss on foreign exchange was reclassified from store operating expenses and reported separately on the consolidated statements of income.

## Retail Merchandise Sales Operations

Latin America retail merchandise sales increased $16 \%$ ( $19 \%$ on a constant currency basis) to $\$ 97.4$ million during the first quarter of 2019 compared to $\$ 83.8$ million for the first quarter of 2018. The increase was primarily due to revenue contributions from recent acquisition activity, new store openings and a less than $1 \%$ increase ( $3 \%$ on a constant currency basis) in same-store retail sales. The gross profit margin on retail merchandise sales was $37 \%$ during the first quarter of 2019 compared to $36 \%$ during the first quarter of 2018 .

Inventories in Latin America increased $24 \%$ ( $30 \%$ on a constant currency basis) from $\$ 66.8$ million at March 31, 2018 to $\$ 82.6$ million at March 31, 2019. The increase was primarily due to the acquisition of 358 smaller format stores in Mexico over the past twelve months, new store openings and the maturation of existing stores. Inventories aged greater than one year in Latin America were 1\% at March 31, 2019 and March 31, 2018.

## Pawn Lending Operations

Pawn loan fees in Latin America increased $29 \%$ ( $32 \%$ on a constant currency basis) totaling $\$ 43.3$ million during the first quarter of 2019 compared to $\$ 33.6$ million for the first quarter of 2018, primarily as a result of the $30 \%$ increase ( $38 \%$ on a constant currency basis) in pawn loan receivables as of March 31 , 2019 compared to March 31, 2018. The increase in pawn loan receivables and pawn loan fees was primarily driven by pawn loans acquired in the recent acquisitions, new store additions and a 3\% increase ( $9 \%$ on a constant currency basis) in same-store pawn receivables.

## Wholesale Scrap Jewelry Operations

Latin America wholesale scrap jewelry revenue, consisting primarily of gold sales, increased $69 \%$ (also $69 \%$ on a constant currency basis) to $\$ 8.9$ million during the first quarter of 2019 compared to $\$ 5.3$ million during the first quarter of 2018. The scrap jewelry gross margin in Latin America was a loss of $2 \%$ ( $4 \%$ on a constant currency basis) compared to the prior-year profit margin of $8 \%$. Scrap jewelry profits or losses accounted for less than $1 \%$ of net revenue (gross profit) for the first quarter of 2019 compared to $1 \%$ in the first quarter of 2018.

## Consumer Lending Operations

Effective June 30, 2018, the Company ceased offering its unsecured consumer loan products in Mexico as it continues to strategically focus on its core pawn business and reduce its exposure to non-core unsecured lending products. As a result, the Company no longer offers an unsecured consumer loan product in Latin America.

## Segment Expenses and Segment Pre-Tax Operating Income

Store operating expenses increased $27 \%$ ( $30 \%$ on a constant currency basis) to $\$ 43.0$ million during the first quarter of 2019 compared to $\$ 34.0$ million during the first quarter of 2018. Total store operating expenses increased primarily due to the $38 \%$ increase in the Latin America weighted-average store count. Same-store operating expenses increased $2 \%$ ( $4 \%$ on a constant currency basis) compared to the prior-year period.

The segment pre-tax operating income for the first quarter of 2019 was $\$ 32.7$ million, which generated a pre-tax segment operating margin of $22 \%$ compared to $\$ 27.5$ million and $22 \%$ in the prior year, respectively.

## Consolidated Results of Operations

The following table reconciles pre-tax operating income of the Company's U.S. operations segment and Latin America operations segment discussed above to consolidated net income for the three months ended March 31, 2019 as compared to the three months ended March 31, 2018 (dollars in thousands):

|  | Three Months Ended |  |  |  | Increase / <br> (Decrease) |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2019 |  | 2018 |  |
| Consolidated Results of Operations |  |  |  |  |  |
| Segment pre-tax operating income: |  |  |  |  |  |
| U.S. operations segment pre-tax operating income | \$ | 67,891 | \$ | 64,939 | 5 \% |
| Latin America operations segment pre-tax operating income ${ }^{(1)}$ |  | 32,706 |  | 27,530 | 19 \% |
| Consolidated segment pre-tax operating income |  | 100,597 |  | 92,469 | $9 \%$ |
|  |  |  |  |  |  |
| Corporate expenses and other income: |  |  |  |  |  |
| Administrative expenses |  | 32,154 |  | 28,002 | 15 \% |
| Depreciation and amortization |  | 1,524 |  | 3,019 | (50)\% |
| Interest expense |  | 8,370 |  | 6,198 | 35 \% |
| Interest income |  | (204) |  | (981) | (79)\% |
| Merger and other acquisition expenses |  | 149 |  | 239 | (38)\% |
| (Gain) loss on foreign exchange ${ }^{(1)}$ |  | (239) |  | 213 | 212 \% |
| Total corporate expenses and other income |  | 41,754 |  | 36,690 | 14 \% |
|  |  |  |  |  |  |
| Income before income taxes |  | 58,843 |  | 55,779 | 5 \% |
|  |  |  |  |  |  |
| Provision for income taxes |  | 16,188 |  | 14,144 | 14 \% |
|  |  |  |  |  |  |
| Net income | \$ | 42,655 | \$ | 41,635 | $2 \%$ |

${ }^{(1)}$ The loss on foreign exchange for the Latin America operations segment of $\$ 0.2$ million for the three months ended March 31 , 2018 was reclassified on the consolidated statements of income in order to conform with the presentation for the three months ended March 31, 2019. The loss on foreign exchange was reclassified from store operating expenses and reported separately on the consolidated statements of income.

## Corporate Expenses and Taxes

Administrative expenses increased $15 \%$ to $\$ 32.2$ million during the first quarter of 2019 compared to $\$ 28.0$ million in the first quarter of 2018, primarily due to an $18 \%$ increase in the consolidated weighted-average store count, resulting in additional management and supervisory compensation and other support expenses required for such growth, some of which are expected to be reduced over time with the realization of administrative cost synergies, partially offset by a $2 \%$ unfavorable change in the average value of the Mexican peso. Administrative expenses increased to $7 \%$ of revenue during the first quarter of 2019 compared to $6 \%$ during the first quarter of 2018.

Corporate depreciation and amortization decreased to $\$ 1.5$ million during the first quarter of 2019 compared to $\$ 3.0$ million during the first quarter of 2018, primarily due to the realization of depreciation and amortization synergies from the merger and a reduction in capital spending compared to pre-merger levels.

Interest expense increased to $\$ 8.4$ million in the first quarter of 2019 compared to $\$ 6.2$ million for the first quarter of 2018, primarily due to increased average balances outstanding and increased interest rates on the Company's unsecured credit facility. See "Liquidity and Capital Resources."

For the first quarter of 2019 and 2018, the Company's consolidated effective income tax rates were $27.5 \%$ and $25.4 \%$, respectively. The increase in the effective tax rate was due in part to an increase in certain non-deductible expenses resulting from the Tax Cuts and Jobs Act and to the increasing share of earnings from Latin America where corporate tax rates are higher than those in the U.S.

Net Income, Adjusted Net Income, Diluted Earnings Per Share and Adjusted Diluted Earnings Per Share
The following table sets forth revenue, net income, diluted earnings per share, adjusted net income and adjusted diluted earnings per share for the first quarter of 2019 compared to the first quarter of 2018 (in thousands, except per share amounts):

| In thousands, except per share amounts | Three Months Ended March 31, |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | As Reported (GAAP) |  |  |  | Adjusted (Non-GAAP) |  |  |  |
|  | 2019 |  | 2018 |  | 2019 |  | 2018 |  |
| Revenue | \$ | 467,604 | \$ | 449,800 | \$ | 467,604 | \$ | 449,800 |
| Net income | \$ | 42,655 | \$ | 41,635 | \$ | 42,521 | \$ | 41,819 |
| Diluted earnings per share | \$ | 0.98 | \$ | 0.90 | \$ | 0.97 | \$ | 0.90 |
| Weighted-average diluted shares |  | 43,658 |  | 46,479 |  | 43,658 |  | 46,479 |

Adjusted net income removes certain items from GAAP net income that the Company does not consider to be representative of its actual operating performance, such as merger and other acquisition expenses and certain non-cash foreign currency gains and losses, but does not adjust for the effects of foreign currency rate fluctuations. See "Non-GAAP Financial Information-Adjusted Net Income and Adjusted Diluted Earnings Per Share" below.

## LIQUIDITY AND CAPITAL RESOURCES

As of March 31, 2019, the Company's primary sources of liquidity were $\$ 49.7$ million in cash and cash equivalents, $\$ 166.3$ million of available and unused funds under the Company's revolving unsecured credit facility, $\$ 400.2$ million in customer loans and fees and service charges receivable and $\$ 257.8$ million in inventories. As of March 31, 2019, the amount of cash associated with indefinitely reinvested foreign earnings was $\$ 17.4$ million, which is primarily held in Mexican pesos. The Company had working capital of $\$ 508.3$ million as of March 31, 2019.

As of March 31, 2019, the Company maintained an unsecured line of credit with a group of U.S. based commercial lenders (the "Credit Facility") in the amount of $\$ 425.0$ million, which matures on October 4, 2023. As of March 31, 2019, the Company had $\$ 255.0$ million in outstanding borrowings and $\$ 3.7$ million in outstanding letters of credit under the Credit Facility, leaving $\$ 166.3$ million available for future borrowings. The Credit Facility bears interest, at the Company's option, at either (1) the prevailing London Interbank Offered Rate ("LIBOR") (with interest periods of 1 week or 1, 2, 3 or 6 months at the Company's option) plus a fixed spread of $2.5 \%$ or (2) the prevailing prime or base rate plus a fixed spread of $1.5 \%$. The agreement has a LIBOR floor of $0 \%$. Additionally, the Company is required to pay an annual commitment fee of $0.50 \%$ on the average daily unused portion of the Credit Facility commitment. The weighted-average interest rate on amounts outstanding under the Credit Facility at March 31, 2019 was $4.94 \%$ based on 1 week LIBOR. Under the terms of the Credit Facility, the Company is required to maintain certain financial ratios and comply with certain financial covenants. The Credit Facility also contains customary restrictions on the Company's ability to incur additional debt, grant liens, make investments, consummate acquisitions and similar negative covenants with customary carve-outs and baskets. The Company was in compliance with the covenants of the Credit Facility as of March 31, 2019, and believes it has the capacity to borrow a substantial portion of the amount available under the Credit Facility under the most restrictive covenant. During the three months ended March 31, 2019, the Company made net payments of $\$ 40.0$ million pursuant to the Credit Facility.

On May 30, 2017, the Company issued $\$ 300.0$ million of $5.375 \%$ senior unsecured notes due on June 1, 2024 (the "Notes"), all of which are currently outstanding. Interest on the Notes is payable semi-annually in arrears on June 1 and December 1. The Notes are fully and unconditionally guaranteed on a senior unsecured basis jointly and severally by all of the Company's existing and future domestic subsidiaries that guarantee its Credit Facility. The Notes will permit the Company to make restricted payments, such as purchasing shares of its stock and paying cash dividends, in an unlimited amount if, after giving pro forma effect to the incurrence of any indebtedness to make such payment, the Company's consolidated total debt ratio ("Net Debt Ratio") is less than 2.25 to 1. The Net Debt Ratio is defined generally in the indenture governing the Notes as the ratio of (1) the total consolidated debt of the Company minus cash and cash equivalents of the Company to (2) the Company's consolidated trailing twelve months EBITDA, as adjusted to exclude certain non-recurring expenses and giving pro forma effect to operations acquired during the measurement period. As of March 31, 2019, the Net Debt Ratio was 1.8 to 1. See "Non-GAAP Financial Information" for additional information on the calculation of the Net Debt Ratio.

In general, revenue growth is dependent upon the Company's ability to fund the addition of store locations (both de novo openings and acquisitions) and growth in customer loan balances and inventories. In addition to these factors, changes in loan balances, collection of pawn fees, merchandise sales, inventory levels, seasonality, operating expenses, administrative expenses, expenses related to merger and acquisition activities, tax rates, gold prices, foreign currency exchange rates and the pace of new store expansions and acquisitions, affect the Company's liquidity. Management believes cash on hand, the borrowings available under its Credit Facility, anticipated cash generated from operations (including the normal seasonal increases in operating cash flows occurring in the first and fourth quarters), and other current working capital will be sufficient to meet the Company's anticipated capital requirements for its business for at least the next twelve months. Where appropriate or desirable, in connection with the Company's efficient management of its liquidity position, the Company could seek to raise additional funds from a variety of sources, including the sale of assets, reductions in capital spending, the issuance of debt or equity securities and/or changes to its management of current assets. The characteristics of the Company's current assets, specifically the ability to rapidly liquidate gold jewelry inventory and adjust outflows of cash in its lending practices, gives the Company flexibility to quickly modify its business strategy to increase cash flow from its business, if necessary. Regulatory developments affecting the Company's operations may also impact profitability and liquidity. See "Regulatory Developments."

The Company regularly evaluates opportunities to optimize its capital structure, including through consideration of the issuance of debt or equity, to refinance existing debt and to fund ongoing cash needs such as general corporate purposes, growth initiatives and its dividend and stock repurchase program.

The following tables set forth certain historical information with respect to the Company's sources and uses of cash and other key indicators of liquidity (dollars in thousands):

|  | Three Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2019 |  | 2018 |  |
| Cash flow provided by operating activities | \$ | 71,697 | \$ | 91,316 |
| Cash flow provided by (used in) investing activities | \$ | $(14,107)$ | \$ | 34,019 |
| Cash flow used in financing activities | \$ | $(80,490)$ | \$ | $(134,264)$ |


|  | As of March 31, |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  | $\mathbf{2 0 1 9}$ |  | 2018 |  |
| Working capital $^{(1)}$ | $\$$ | $\mathbf{5 0 8 , 2 5 3}$ | $\$$ | 630,113 |
| Current ratio $^{(1)}$ | $\mathbf{3 . 4 : 1}$ |  | $5.6: 1$ |  |
| Liabilities to equity ratio $^{(2)}$ | $\mathbf{0 . 8 : 1}$ | $0.4: 1$ |  |  |
| Net Debt Ratio $^{(3)}$ | $\mathbf{1 . 8 : 1}$ | $1.0: 1$ |  |  |

${ }^{(1)}$ Current liabilities as of March 31, 2019 includes an $\$ 84.9$ million current lease liability as a result of the adoption of ASC 842 that is not included in current liabilities as of March 31, 2018, thereby impacting comparability of this metric.
(2) Total liabilities as of March 31, 2019 includes a total of $\$ 273.9$ million in lease liabilities as a result of the adoption of ASC 842 that is not included in total liabilities as of March 31, 2018, thereby impacting comparability of this metric.
${ }^{(3)}$ Adjusted EBITDA, a component of the Net Debt Ratio, is a non-GAAP financial measure. See "Non-GAAP Financial Information" for a calculation of the Net Debt Ratio.

Net cash provided by operating activities decreased $\$ 19.6$ million, or $21 \%$, from $\$ 91.3$ million for the three months ended March 31 , 2018 to $\$ 71.7$ million for the three months ended March 31, 2019, primarily due to the receipt of a $\$ 21.4$ million income tax refund during the first quarter of 2018 related to the merger with Cash America, net changes in certain non-cash adjustments to reconcile net income to operating cash flow and net changes in other operating assets and liabilities (as detailed in the consolidated statements of cash flows).

Net cash used in investing activities increased $\$ 48.1$ million, or $141 \%$, from net cash provided by investing activities of $\$ 34.0$ million for the three months ended March 31, 2018 to net cash used in investing activities of $\$ 14.1$ million for the three months ended March 31, 2019. Cash flows from investing activities are utilized primarily to fund pawn store acquisitions, purchases of furniture, fixtures, equipment and improvements, which includes capital expenditures for improvements to existing stores, new store openings and other corporate assets, and discretionary purchases of store real property. In addition, cash flows related to net fundings/repayments of pawn and consumer loans are included in investing activities. The Company paid $\$ 24.5$ million in cash related to store acquisitions, $\$ 9.7$ million for furniture, fixtures, equipment and improvements and $\$ 22.1$ million for discretionary store real property purchases during the three months ended March 31, 2019 compared to $\$ 13.4$ million, $\$ 5.4$ million and $\$ 3.4$ million in the prior-year period, respectively. The Company received funds from a net decrease in pawn and consumer loans of $\$ 42.2$ million during the three months ended March 31 , 2019 compared to $\$ 56.2$ million during the three months ended March 31, 2018.

Net cash used in financing activities decreased $\$ 53.8$ million, or $40 \%$, from $\$ 134.3$ million for the three months ended March 31 , 2018 to $\$ 80.5$ million for the three months ended March 31, 2019. Net payments on the Credit Facility were $\$ 40.0$ million during the three months ended March 31 , 2019 compared to net payments of $\$ 24.0$ million during the three months ended March 31, 2018. The Company funded $\$ 29.6$ million worth of common stock share repurchases and paid dividends of $\$ 10.9$ million during the three months ended March 31,2019 , compared to funding $\$ 100.0$ million worth of share repurchases and dividends paid of $\$ 10.2$ million during the three months ended March 31, 2018.

During the three months ended March 31, 2019, the Company opened 36 new pawn stores in Latin America, acquired 118 pawn stores in Latin America and acquired 10 pawn stores in the U.S. The cumulative purchase price of the 2019 acquisitions was $\$ 23.5$ million, net of cash acquired and subject to future postclosing adjustments. The aggregate purchase price was comprised of $\$ 20.7$ million in cash paid during the three months ended March 31,2019 and $\$ 2.8$ million of short-term payables due to the sellers in

2019 and 2020. During the three months ended March 31, 2019, the Company also paid $\$ 3.8$ million of purchase price amounts payable related to prior-year acquisitions. The Company also funded $\$ 9.7$ million in capital expenditures during the three months ended March 31, 2019 for improvements to existing stores, new store additions and corporate assets, and an additional $\$ 22.1$ million related to the purchase of store real property, primarily from landlords at existing stores. Management considers the store real property purchases to be discretionary in nature and not required to operate or grow its pawn operations. Acquisition purchase prices, capital expenditures, working capital requirements and start-up losses related to new store openings have been primarily funded through cash balances, operating cash flows and the Credit Facility.

The Company intends to continue expansion primarily through acquisitions and new store openings. For 2019, the Company expects to add approximately 80 to 85 new full-service pawn locations in Latin America, which includes targeted openings of 55 to 60 stores in Mexico and 15 stores in Guatemala and 10 stores in Colombia. Additionally, as opportunities arise at attractive prices, the Company intends to continue purchasing the real estate from its landlords at existing stores. Excluding these discretionary store real estate purchases, the Company expects total purchases of furniture, fixtures, equipment and improvements for 2019 , including expenditures for new and remodeled stores and other corporate assets, will total approximately $\$ 35.0$ million. Management believes cash on hand, the amounts available to be drawn under the Credit Facility and cash generated from operations will be sufficient to accommodate the Company's current operations and store expansion plans for the remainder of 2019.

The Company continually looks for, and is presented with, potential acquisition opportunities. The Company currently has no other contractual commitments for materially significant future acquisitions, business combinations or capital commitments. However, as of March 31, 2019, there were approximately 92 remaining franchised pawn locations in Mexico operating under the "Prendamex" brand that the Company continues to evaluate for acquisition. The Company will evaluate other potential acquisitions based upon growth potential, purchase price, available liquidity, debt covenant restrictions, strategic fit and quality of management personnel, among other factors. If the Company encounters an attractive opportunity to acquire new stores in the near future, the Company may seek additional financing, the terms of which will be negotiated on a case-by-case basis.

As of March 31, 2019, the Company had contractual commitments to deliver a total of 33,000 gold ounces between the months of April and December 2019 at a weighted-average price of $\$ 1,299$ per ounce. The ounces required to be delivered over this time period are within historical scrap gold volumes and the Company expects to have the required gold ounces to meet the commitments as they come due.

During the three months ended March 31, 2019, the Company repurchased a total of 343,000 shares of common stock at an aggregate cost of $\$ 29.2$ million and an average cost per share of $\$ 85.17$, and during the three months ended March 31, 2018, repurchased $1,378,000$ shares of common stock at an aggregate cost of $\$ 105.6$ million and an average cost per share of $\$ 76.64$. The Company intends to continue repurchases under its active share repurchase programs through open market transactions under trading plans in accordance with Rule 10b5-1 and Rule 10b-18 under the Exchange Act of 1934, as amended, subject to a variety of factors, including, but not limited to, the level of cash balances, credit availability, debt covenant restrictions, general business conditions, regulatory requirements, the market price of the Company's stock, dividend policy and the availability of alternative investment opportunities.

The following table provides purchases made by the Company of shares of its common stock under each share repurchase program in effect during the three months ended March 31, 2019 (dollars in thousands):

| Plan Authorization Date | Plan Completion Date | Dollar Amount Authorized |  | Shares Purchased in 2019 | Dollar Amount Purchased in 2019 |  | Remaining Dollar Amount Authorized For Future Purchases |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| July 25, 2018 | Currently active | \$ | 100,000 | 343,000 | \$ | 29,190 | \$ | 13,570 |
| October 24, 2018 | Currently active |  | 100,000 | - |  | - |  | 100,000 |
| Total |  |  |  | 343,000 | \$ | 29,190 | \$ | 113,570 |

Total cash dividends paid during the three months ended March 31, 2019 and 2018 were $\$ 10.9$ million and $\$ 10.2$ million, respectively. In April 2019, the Company's Board of Directors declared a $\$ 0.25$ per share second quarter cash dividend on common shares outstanding, or an aggregate of $\$ 10.8$ million based on the March 31, 2019 share count, which will be paid on May 31, 2019 to stockholders of record as of May 15, 2019. On an annualized basis, this represents aggregate dividends of $\$ 43.3$ million based on the March 31,2019 share count as compared to aggregate dividends paid of $\$ 40.9$ million in fiscal 2018. The declaration and payment of cash dividends in the future (quarterly or otherwise) will be made by the Board of Directors, from time to time,
subject to the Company's financial condition, results of operations, business requirements, compliance with legal requirements and debt covenant restrictions.

## REGULATORY DEVELOPMENTS

The Company is subject to significant regulation of its pawn, consumer loan and general business operations in all of the jurisdictions in which it operates. Existing regulations and regulatory developments are further and more completely described under "Governmental Regulation" in Part I, Item 1 of the Company's 2018 annual report on Form 10-K filed with the SEC on February 5, 2019. There have been no material changes in regulatory developments affecting the Company since December 31, 2018.

As reported in the 2018 annual report on Form 10-K, on July 30, 2018, the governor of Ohio signed into law the Ohio Fairness in Lending Act (the "Ohio Act"). The provisions of the Ohio Act went into effect on October 29, 2018, but did not apply to loans made or credit extensions obtained until after April 26, 2019. The Ohio Act significantly impacted the consumer loan industry in Ohio, as it effectively capped a consumer loan amount at $\$ 1,000$, substantially limited consumer loans with maturities of less than 90 days by capping monthly payments as a percentage of the borrower's gross income, created a maximum loan term of one year, capped interest rates at $28 \%$ per annum and capped the total cost of a consumer loan (including fees) at $60 \%$ of the original principal. There were also other provisions such as disclosure requirements, maximum borrowing levels and collections restrictions. In addition, the Ohio Act essentially eliminated the use of credit service organizations (each a "CSO") by prohibiting a CSO from brokering loans that meet any of the following conditions: (1) the loan amount is less than $\$ 5,000$, (2) the term of the loan is one year or less, and (3) the annual percentage rate exceeds $28 \%$.

The Company operated 113 Cashland locations and six Cash America Pawn locations in Ohio as of March 31, 2019, which offered unsecured consumer loan and credit services products. After an extensive evaluation of alternative products meeting the new legal requirements of the Ohio Act, the Company opted to cease offering any unsecured consumer loan or credit services products in all of its 119 Ohio locations. Accordingly, over the next few months the Company is expecting to close an estimated 54 Cashland locations whose revenue was derived primarily from unsecured consumer lending products. The new law does not affect pawn lending operations and the remaining 59 Cashland and six Cash America Pawn locations in Ohio have significant pawn revenues and are expected to continue operating as full-service pawnshops. The Company does not expect the discontinuance of unsecured consumer loan and credit services products in its Ohio stores or the expected closure of 54 Cashland stores to have a material impact on its consolidated results of operations for the year ending December 31, 2019.

## NON-GAAP FINANCIAL INFORMATION

The Company uses certain financial calculations such as adjusted net income, adjusted diluted earnings per share, adjusted pre-tax profit margin, adjusted net income margin, EBITDA, adjusted EBITDA, free cash flow, adjusted free cash flow and constant currency results as factors in the measurement and evaluation of the Company's operating performance and period-over-period growth. The Company derives these financial calculations on the basis of methodologies other than GAAP, primarily by excluding from a comparable GAAP measure certain items the Company does not consider to be representative of its actual operating performance. These financial calculations are "non-GAAP financial measures" as defined in Securities and Exchange Commission ("SEC") rules. The Company uses these non-GAAP financial measures in operating its business because management believes they are less susceptible to variances in actual operating performance that can result from the excluded items, other infrequent charges and currency fluctuations. The Company presents these financial measures to investors because management believes they are useful to investors in evaluating the primary factors that drive the Company's operating performance and because management believes they provide greater transparency into the Company's results of operations. However, items that are excluded and other adjustments and assumptions that are made in calculating these non-GAAP financial measures are significant components in understanding and assessing the Company's financial performance. These non-GAAP financial measures should be evaluated in conjunction with, and are not a substitute for, the Company's GAAP financial measures. Further, because these non-GAAP financial measures are not determined in accordance with GAAP and are thus susceptible to varying calculations, the non-GAAP financial measures, as presented, may not be comparable to other similarly titled measures of other companies.

The Company has adjusted the applicable financial measures to exclude merger and other acquisition expenses because it generally would not incur such costs and expenses as part of its continuing operations. Merger and other acquisition expenses include incremental costs directly associated with merger and acquisition activities, including professional fees, legal expenses, severance, retention and other employee-related costs, contract breakage costs and costs related to the consolidation of technology systems and corporate facilities, among others.

The Company has certain leases in Mexico which are denominated in U.S. dollars. The lease liability of these U.S. dollar denominated leases, which is considered a monetary liability, is remeasured into Mexican pesos using current period exchange rates which results in the recognition of foreign currency exchange gains or losses. The Company has adjusted the applicable financial measures to exclude these remeasurement gains or losses because they are noncash, non-operating items that could create volatility in the Company's consolidated results of operations due to the magnitude of the end of period lease liability being remeasured and to improve comparability of current periods presented with prior periods due to the adoption of new accounting guidance on January 1, 2019.

## Adjusted Net Income, Adjusted Diluted Earnings Per Share, Adjusted Pre-Tax Profit Margin and Adjusted Net Income Margin

Management believes the presentation of adjusted net income, adjusted diluted earnings per share, adjusted pre-tax profit margin and adjusted net income margin provides investors with greater transparency and provides a more complete understanding of the Company's financial performance and prospects for the future by excluding items that management believes are non-operating in nature and not representative of the Company's core operating performance. In addition, management believes the adjustments shown below are useful to investors in order to allow them to compare the Company's financial results for the current periods presented with the prior periods presented.

The following table provides a reconciliation between net income and diluted earnings per share calculated in accordance with GAAP to adjusted net income and adjusted diluted earnings per share, which are shown net of tax (in thousands, except per share amounts):


The following table provides a reconciliation of the gross amounts, the impact of income taxes and the net amounts for the adjustments included in the table above (in thousands):

|  | Three Months Ended March 31, |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019 |  |  |  |  |  | 2018 |  |  |  |  |  |
|  | Pre-tax |  | Tax |  | After-tax |  | Pre-tax |  | Tax |  | After-tax |  |
| Merger and other acquisition expenses | \$ | 149 | \$ | 45 | \$ | 104 | \$ | 239 | \$ | 55 | \$ | 184 |
| Non-cash foreign currency gain related to lease liability |  | (340) |  | (102) |  | (238) |  | - |  | - |  | - |
| Total adjustments | \$ | (191) | \$ | (57) | \$ | (134) | \$ | 239 | \$ | 55 | \$ | 184 |

The following table provides a calculation of the adjusted pre-tax profit margin and the adjusted net income margin (dollars in thousands):

|  | Three Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2019 |  | 2018 |  |
| Adjusted pre-tax profit margin calculated as follows: |  |  |  |  |
| Income before income taxes, as reported | \$ | 58,843 | \$ | 55,779 |
| Merger and other acquisition expenses |  | 149 |  | 239 |
| Non-cash foreign currency gain related to lease liability |  | (340) |  | - |
| Adjusted income before income taxes | \$ | 58,652 | \$ | 56,018 |
| Total revenue | \$ | 467,604 | \$ | 449,800 |
| Adjusted pre-tax profit margin |  | 12.5\% |  | 12.5\% |
|  |  |  |  |  |
| Adjusted net income margin calculation: |  |  |  |  |
| Adjusted net income | \$ | 42,521 | \$ | 41,819 |
| Total revenue | \$ | 467,604 | \$ | 449,800 |
| Adjusted net income margin |  | 9.1\% |  | 9.3\% |

## Earnings Before Interest, Taxes, Depreciation and Amortization (EBITDA) and Adjusted EBITDA

The Company defines EBITDA as net income before income taxes, depreciation and amortization, interest expense and interest income and adjusted EBITDA as EBITDA adjusted for certain items as listed below that management considers to be non-operating in nature and not representative of its actual operating performance. The Company believes EBITDA and adjusted EBITDA are commonly used by investors to assess a company's financial performance, and adjusted EBITDA is used in the calculation of the Net Debt Ratio as defined in the Company's senior unsecured notes covenants. The following table provides a reconciliation of net income to EBITDA and adjusted EBITDA (dollars in thousands):

|  | Three Months Ended March 31, |  |  |  | Trailing Twelve <br> Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019 |  | 2018 |  | 2019 |  | 2018 |  |
| Net income | \$ | 42,655 | \$ | 41,635 | \$ | 154,226 | \$ | 152,882 |
| Income taxes |  | 16,188 |  | 14,144 |  | 54,147 |  | 22,967 |
| Depreciation and amortization |  | 9,874 |  | 11,283 |  | 41,552 |  | 52,273 |
| Interest expense |  | 8,370 |  | 6,198 |  | 31,345 |  | 24,120 |
| Interest income |  | (204) |  | (981) |  | $(1,667)$ |  | $(2,251)$ |
| EBITDA |  | 76,883 |  | 72,279 |  | 279,603 |  | 249,991 |
| Adjustments: |  |  |  |  |  |  |  |  |
| Merger and other acquisition expenses |  | 149 |  | 239 |  | 7,553 |  | 8,654 |
| Non-cash foreign currency gain related to lease liability |  | (340) |  | - |  | (340) |  | - |
| Asset impairments related to consumer loan operations |  | - |  | - |  | 1,514 |  | - |
| Loss on extinguishment of debt |  | - |  | - |  | - |  | 14,114 |
| Adjusted EBITDA | \$ | 76,692 | \$ | 72,518 | \$ | 288,330 | \$ | 272,759 |
|  |  |  |  |  |  |  |  |  |
| Net Debt Ratio calculation: |  |  |  |  |  |  |  |  |
| Total debt (outstanding principal) |  |  |  |  | \$ | 555,000 | \$ | 383,000 |
| Less: cash and cash equivalents |  |  |  |  |  | $(49,663)$ |  | $(110,408)$ |
| Net debt |  |  |  |  | \$ | 505,337 | \$ | 272,592 |
| Adjusted EBITDA |  |  |  |  | \$ | 288,330 | \$ | 272,759 |
| Net Debt Ratio (Net Debt divided by Adjusted EBITDA) |  |  |  |  |  | 1.8:1 |  | 1.0:1 |

## Free Cash Flow and Adjusted Free Cash Flow

For purposes of its internal liquidity assessments, the Company considers free cash flow and adjusted free cash flow. The Company defines free cash flow as cash flow from operating activities less purchases of furniture, fixtures, equipment and improvements and net fundings/repayments of pawn and consumer loans, which are considered to be operating in nature by the Company but are included in cash flow from investing activities. Adjusted free cash flow is defined as free cash flow adjusted for merger and other acquisition expenses paid that management considers to be non-operating in nature.

The Company previously included store real property purchases as a component of purchases of property and equipment. Management considers the store real property purchases to be discretionary in nature and not required to operate or grow its pawn operations. To further enhance transparency of these distinct items, the Company now reports purchases of store real property and purchases of furniture, fixtures, equipment and improvements separately on the consolidated statements of cash flows. As a result, the current definitions of free cash flow and adjusted free cash flow differ from prior period definitions as they now exclude discretionary purchases of store real property and the Company has retrospectively applied the current definitions to prior-period results.

Free cash flow and adjusted free cash flow are commonly used by investors as an additional measure of cash generated by business operations that may be used to repay scheduled debt maturities and debt service or, following payment of such debt obligations and other non-discretionary items, may be available to invest in future growth through new business development activities or
acquisitions, repurchase stock, pay cash dividends or repay debt obligations prior to their maturities. These metrics can also be used to evaluate the Company's ability to generate cash flow from business operations and the impact that this cash flow has on the Company's liquidity. However, free cash flow and adjusted free cash flow have limitations as analytical tools and should not be considered in isolation or as a substitute for cash flow from operating activities or other income statement data prepared in accordance with GAAP. The following table reconciles cash flow from operating activities to free cash flow and adjusted free cash flow (in thousands):

|  | Three Months Ended March 31, |  |  |  | Trailing Twelve <br> Months Ended <br> March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019 |  | 2018 |  | 2019 |  | 2018 |  |
| Cash flow from operating activities | \$ | 71,697 | \$ | 91,316 | \$ | 223,810 | \$ | 247,808 |
| Cash flow from investing activities: |  |  |  |  |  |  |  |  |
| Loan receivables, net of cash repayments |  | 42,216 |  | 56,220 |  | $(3,879)$ |  | 29,766 |
| Purchases of furniture, fixtures, equipment and improvements |  | $(9,658)$ |  | $(5,388)$ |  | $(39,947)$ |  | $(25,277)$ |
| Free cash flow |  | 104,255 |  | 142,148 |  | 179,984 |  | 252,297 |
| Merger and other acquisition expenses paid, net of tax benefit |  | 104 |  | 1,568 |  | 5,608 |  | 6,425 |
| Adjusted free cash flow | \$ | 104,359 | \$ | 143,716 | \$ | 185,592 | \$ | 258,722 |

## Constant Currency Results

The Company's reporting currency is the U.S. dollar. However, certain performance metrics discussed in this report are presented on a "constant currency" basis, which is considered a non-GAAP financial measure. The Company's management uses constant currency results to evaluate operating results of business operations in Latin America, which are primarily transacted in local currencies.

The Company believes constant currency results provide investors with valuable supplemental information regarding the underlying performance of its business operations in Latin America, consistent with how the Company's management evaluates such performance and operating results. Constant currency results reported herein are calculated by translating certain balance sheet and income statement items denominated in local currencies using the exchange rate from the prior-year comparable period, as opposed to the current comparable period, in order to exclude the effects of foreign currency rate fluctuations for purposes of evaluating period-over-period comparisons. Business operations in Mexico, Guatemala and Colombia are transacted in Mexican pesos, Guatemalan quetzales and Colombian pesos, respectively. The Company also has operations in El Salvador where the reporting and functional currency is the U.S. dollar. See the Latin America operations segment tables in "Results of Operations" above for additional reconciliation of certain constant currency amounts to as reported GAAP amounts.

## ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Market risks relating to the Company's operations result primarily from changes in interest rates, gold prices and foreign currency exchange rates, and are described in detail in the Company's 2018 annual report on Form 10-K. The impact of current-year fluctuations in gold prices and foreign currency exchange rates, in particular, are further discussed in Part I, Item 2 herein. The Company does not engage in speculative or leveraged transactions, nor does it hold or issue financial instruments for trading purposes. There have been no material changes to the Company's exposure to market risks since December 31, 2018.

## ITEM 4. CONTROLS AND PROCEDURES

## Evaluation of Disclosure Controls and Procedures

The Company's management, under the supervision and with the participation of the Company's Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of the Company's disclosure controls and procedures (as defined in Rules 13a-15(e) under the Securities Exchange Act of 1934) (the "Exchange Act") as of March 31, 2019 (the "Evaluation Date"). Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that, as of the Evaluation Date, the Company's disclosure controls and procedures were effective.

## Changes in Internal Control Over Financial Reporting

There have been no changes in the Company's internal control over financial reporting during the quarter ended March 31, 2019 that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting. The Company implemented internal controls to ensure it adequately evaluated the Company's leases and properly assessed the impact of the new accounting standard related to leases on the Company's financial statements to facilitate its adoption on January 1, 2019. There were no significant changes to the Company's internal control over financial reporting due to the adoption of the new standard.

## Limitations on Effectiveness of Controls and Procedures

The Company's management, including its Chief Executive Officer and Chief Financial Officer, does not expect that the Company's disclosure controls and procedures or internal controls will prevent all possible error and fraud. The Company's disclosure controls and procedures are, however, designed to provide reasonable assurance of achieving their objectives, and the Company's Chief Executive Officer and Chief Financial Officer have concluded that the Company's disclosure controls and procedures are effective at that reasonable assurance level.

## PART II. OTHER INFORMATION

## ITEM 1. LEGAL PROCEEDINGS

There have been no material changes in the status of legal proceedings previously reported in the Company's 2018 annual report on Form 10-K.

## ITEM 1A. RISK FACTORS

Important risk factors that could materially affect the Company's business, financial condition or results of operations in future periods are described in Part I, Item 1A, "Risk Factors" of the Company's 2018 annual report on Form 10-K. These factors are supplemented by those discussed under "Management's Discussion And Analysis Of Financial Condition And Results Of Operations" and "Regulatory Developments" in Part I, Item 2 of this quarterly report and in "Governmental Regulation" in Part I, Item 1 of the Company's 2018 annual report on Form 10-K.

## ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

During the three months ended March 31, 2019, the Company repurchased a total of 343,000 shares of common stock at an aggregate cost of $\$ 29.2$ million and an average cost per share of $\$ 85.17$, and during the three months ended March 31, 2018, repurchased $1,378,000$ shares of common stock at an aggregate cost of $\$ 105.6$ million and an average cost per share of $\$ 76.64$.

The following table provides the information with respect to purchases made by the Company of shares of its common stock during each month the programs were in effect during the three months ended March 31, 2019 (dollars in thousands, except per share amounts):

|  | Total <br> Number Of Shares Purchased |  |  | Total Number <br> Of <br> Shares <br> Purchased <br> As Part Of <br> Publicly <br> Announced <br> Plans |  | ximate <br> Value Of <br> That <br> Yet Be <br> hased <br> er The <br> ans |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| January 1 through January 31, 2019 | 38,000 | \$ | 71.84 | 38,000 |  | 140,017 |
| February 1 through February 28, 2019 | 70,000 |  | 88.03 | 70,000 | \$ | 133,855 |
| March 1 through March 31, 2019 | 235,000 |  | 86.48 | 235,000 | \$ | 113,570 |
| Total | 343,000 | \$ | 85.17 | 343,000 |  |  |

The following table provides purchases made by the Company of shares of its common stock under each share repurchase program in effect during the three months ended March 31, 2019 (dollars in thousands):

| Plan Authorization Date | Plan Completion Date | Dollar Amount Authorized |  | Shares Purchased in 2019 | Dollar Amount Purchased in 2019 |  | Remaining Dollar <br> Amount <br> Authorized For <br> Future Purchases |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| July 25, 2018 | Currently active | \$ | 100,000 | 343,000 | \$ | 29,190 | \$ | 13,570 |
| October 24, 2018 | Currently active |  | 100,000 | - |  | - |  | 100,000 |
| Total |  |  |  | 343,000 | \$ | 29,190 | \$ | 113,570 |

## ITEM 3. DEFAULTS UPON SENIOR SECURITIES

Not Applicable.

## ITEM 4. MINE SAFETY DISCLOSURES

Not Applicable.

## ITEM 5. OTHER INFORMATION

None.

## ITEM 6. EXHIBITS

| Exhibit No. | Exhibit Description | Incorporated by Reference |  |  |  | Filed Herewith |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Form | File No. | Exhibit | Filing Date |  |
| 3.1 | Amended and Restated Certificate of Incorporation | DEF 14A | 0-19133 | B | 04/29/2004 |  |
| 3.2 | Amendment to Amended and Restated Certificate of Incorporation | 8-K | 001-10960 | 3.1 | 09/02/2016 |  |
| 3.3 | Amended and Restated Bylaws | 8-K | 001-10960 | 3.1 | 04/24/2019 |  |
| 31.1 | Certification Pursuant to Section 302 of the Sarbanes-Oxley Act provided by Rick L. Wessel, Chief Executive Officer |  |  |  |  | X |
| 31.2 | Certification Pursuant to Section 302 of the Sarbanes-Oxley Act provided by R. Douglas Orr, Chief Financial Officer |  |  |  |  | X |
| 32.1 | Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 provided by Rick L. Wessel, Chief Executive Officer |  |  |  |  | X |
| 32.2 | Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 provided by R. Douglas Orr, Chief Financial Officer |  |  |  |  | X |
| 101.INS | XBRL Instance Document - the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document |  |  |  |  | X |
| 101.SCH | XBRL Taxonomy Extension Schema Document |  |  |  |  | X |
| 101.CAL | XBRL Taxonomy Extension Calculation Linkbase Document |  |  |  |  | X |
| 101.DEF | XBRL Taxonomy Extension Definition Linkbase Document |  |  |  |  | X |
| 101.LAB | XBRL Taxonomy Extension Label Linkbase Document |  |  |  |  | X |
| 101.PRE | XBRL Taxonomy Extension Presentation Linkbase Document |  |  |  |  | X |

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

## FIRSTCASH, INC.

(Registrant)
/s/ RICK L. WESSEL
Rick L. Wessel
Chief Executive Officer
(On behalf of the Registrant)
/s/R. DOUGLAS ORR
R. Douglas Orr

Executive Vice President and Chief Financial Officer (As Principal Financial and Accounting Officer)

## CERTIFICATION PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT

I, Rick L. Wessel, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of FirstCash, Inc. (the "Registrant");
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the Registrant as of, and for, the periods presented in this report;
4. The Registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d15(f)) for the Registrant and have:
a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the Registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
c. Evaluated the effectiveness of the Registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
d. Disclosed in this report any change in the Registrant's internal control over financial reporting that occurred during the Registrant's most recent fiscal quarter (the Registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the Registrant's internal control over financial reporting; and
5. The Registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the Registrant's auditors and the audit committee of the Registrant's board of directors (or persons performing the equivalent functions):
a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the Registrant's ability to record, process, summarize and report financial information; and
b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the Registrant's internal control over financial reporting.

Date: May 3, 2019
/s/ Rick L. Wessel
Rick L. Wessel
Chief Executive Officer

## CERTIFICATION PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT

I, R. Douglas Orr, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of FirstCash, Inc. (the "Registrant");
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the Registrant as of, and for, the periods presented in this report;
4. The Registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d15(f)) for the Registrant and have:
a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the Registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
c. Evaluated the effectiveness of the Registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
d. Disclosed in this report any change in the Registrant's internal control over financial reporting that occurred during the Registrant's most recent fiscal quarter (the Registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the Registrant's internal control over financial reporting; and
5. The Registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the Registrant's auditors and the audit committee of the Registrant's board of directors (or persons performing the equivalent functions):
a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the Registrant's ability to record, process, summarize and report financial information; and
b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the Registrant's internal control over financial reporting.

Date: May 3, 2019
/s/ R. Douglas Orr
R. Douglas Orr

Chief Financial Officer

## CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of FirstCash, Inc. (the "Company") on Form 10-Q for the quarterly period ended March 31, 2019, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Rick L. Wessel, Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to my knowledge:

1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Act of 1934, as amended; and
2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Rick L. Wessel

Chief Executive Officer

## CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of FirstCash, Inc. (the "Company") on Form 10-Q for the quarterly period ended March 31, 2019, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, R. Douglas Orr, Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to my knowledge:

1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Act of 1934, as amended; and
2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: May 3, 2019
/s/ R. Douglas Orr
R. Douglas Orr

Chief Financial Officer


[^0]:    x Large accelerated filer
    o Non-accelerated filer

