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        For the Quarter Ended Commission File Number:
        October 31, }199
        0-19133
FIRST CASH, INC.
(Exact name of registrant as specified in its charter)
\begin{tabular}{cc} 
Delaware & \begin{tabular}{c}
\(75-2237318\) \\
(State of Incorporation)
\end{tabular} \\
\begin{tabular}{c} 
(IRS Employers Identification \\
Number)
\end{tabular} \\
690 East Lamar Blvd., Suite 400 & 76011 \\
Arlington, Texas & (Zip Code)
\end{tabular}
(817) 460-3947
(Registrant's telephone number, including area code)
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Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.
Yes $x$ No

As of December 12, 1996, there were $3,734,121$ shares of Company common stock, par value $\$ .01$ per share ("Common Stock"), issued and outstanding.

Part I. Financial Information
Item 1. Financial Statements


| October 31, July 31, |  |
| :---: | :---: |
| 1996 | 1996 |
| --- | --- |
| (unaudited) |  |


| Cash and cash equivalents | \$ 503 | \$ 680 |
| :---: | :---: | :---: |
| Service charges receivable | 1,885 | 1,783 |
| Loans | 12,467 | 11,701 |
| Inventories | 10,444 | 8,772 |
| Prepaid expenses and other current assets | 1, 031 | 869 |
| Total current assets | 26,330 | 23,805 |
| Property and equipment, net | 6,318 | 5,647 |
| Intangible assets, net | 22,220 | 21,547 |
| Other | 977 | 946 |
|  | \$ 55, 845 | \$ 51,945 |
| LIABILITIES AND STOCKHOLDERS' EQUITY |  |  |
| Current portion of long-term debt and notes payable. | \$ 755 | \$ 611 |
| Accounts payable and accrued expenses | 2,845 | 1,672 |
| Income taxes payable. | 407 | 424 |
| Total current liabilities | 4,007 | 2,707 |
| Revolving credit facility. | 17,500 | 14,550 |
| Long-term debt and notes payable, net of current portion......... | 1,454 | 2,477 |


| Debentures Due 1999. | 7,400 | 7,500 |
| :---: | :---: | :---: |
| Debentures Due 2004. | 2,500 | 2,500 |
| Deferred income taxes | 1,748 | 1,628 |
|  | 34,609 | 31,362 |
| Stockholders' equity: |  |  |
| Preferred stock; \$.01 par value; 10,000,000 shares authorized; no shares issued or outstanding....... | - |  |
| Common stock; $\$ .01$ par value; 20,000,000 shares authorized; 4,190,080 and 4,168,459 shares issued, respectively; 3,719,121 and 3,697,500 shares |  |  |
| outstanding, respectively. | 42 | 42 |
| Additional paid-in capital. | 17,711 | 17,611 |
| Retained earnings.. | 5,748 | 5,195 |
| Common stock held in treasury, at cost; 470,959 shares. | $(2,265)$ | $(2,265)$ |
|  | 21,236 | 20,583 |
|  | \$ 55, 845 | \$ 51,945 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

FIRST CASH, INC.
CONDENSED CONSOLIDATED STATEMENTS OF INCOME
(in thousands, except per share amounts)

| Three Months Ended October 31, |  |
| :---: | :---: |
| 1996 | 1995 |
| ------ |  |
| (unaudited)(unaudited) |  |


| Revenues: |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Merchandise sales. | \$ | 6,748 | \$ | 5,616 |
| Pawn service charges |  | 4,061 |  | 3,125 |
| Other |  | 71 |  | 19 |
|  |  | 10,880 |  | 8,760 |
| Cost of goods sold and expenses: |  |  |  |  |
| Cost of goods sold. |  | 4,629 |  | 3,772 |
| Operating expenses |  | 3,610 |  | 2,910 |
| Interest expense. |  | 564 |  | 543 |
| Depreciation. |  | 162 |  | 140 |
| Amortization. |  | 155 |  | 139 |
| Administrative expens |  | 872 |  | 734 |
|  |  | 9,992 |  | 8,238 |
| Income before income taxes. |  | 888 |  | 522 |
| Provision for income taxes |  | 335 |  | 209 |
| Net income | \$ | 553 | \$ | 313 |
| Primary earnings per share. | \$ | . 13 | \$ | . 09 |
| Fully diluted earnings per share | \$ | . 12 | \$ | . 09 |

The accompanying notes are an integral part
of these condensed consolidated financial statements.

FIRST CASH, INC.
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(in thousands)
Cash flows from operating activities:
Net income.........................................
net cash used for operating activities:
Depreciation and amortization
Changes in operating assets and liabilities,
net of effect of purchases of existing stores:
Service charges receivable
Inventories
Prepaid expenses and other assets
Accounts payable and accrued expenses
Current and deferred income taxes
317279
Changes in operating assets and liabilities, net of effect of purchases of existing stores: Current and deferred income taxes

| 103 | (40) |
| :---: | :---: |
| (510) | (386) |

Cash flows from investing activities:
Net increase in loans.
(86)
Acquisition of existing pawnshops
$(1,808)$
(418)
Cash flows from financing activities:
Proceeds from debt

| 4,850 | 3,250 |
| :---: | :---: |
| $(2,323)$ | $(2,190)$ |
| 2,527 | 1,060 |


| Increase (decrease) in cash and cash equivalents |  | (177) |  | 256 |
| :---: | :---: | :---: | :---: | :---: |
| Cash and cash equivalents at beginning |  |  |  |  |
| of the period. |  | 680 |  | 266 |
| Cash and cash equivalents at end of the period. | \$ | 503 | \$ | 522 |

Supplemental disclosure of cash flow information: Cash paid during the period for:


The accompanying notes are an integral part of these condensed consolidated financial statements.

## FIRST CASH, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

## (UNAUDITED)

## Note 1 - Basis of Presentation

The accompanying unaudited consolidated financial statements, including the notes thereto, include the accounts of First Cash, Inc. and its wholly owned subsidiaries, American Loan \& Jewelry, Inc. and Famous Pawn, Inc. Such unaudited consolidated financial statements are condensed and do not include all disclosures and footnotes required by generally accepted accounting principles for complete financial statements. Such interim period financial statements should be read in conjunction with the Company's consolidated financial statements which are included in the Company's 1996 Annual Report to Stockholders. All significant intercompany accounts and transactions have been eliminated in consolidation. The consolidated financial statements as of October 31, 1996 and for the periods ended October 31, 1996 and 1995 are unaudited, but in management's opinion, include all adjustments (consisting of only normal recurring adjustments) considered necessary to present fairly the financial position, results of operations and cash flows for such interim periods. Operating results for the period ended October 31, 1996 are not necessarily indicative of the results that may be expected for the full fiscal year.

## Note 2 - Earnings Per Share

Earnings per common share is calculated using the Modified Treasury Stock Method as required by Accounting Principles Board Opinion No. 15 ("APB 15"), which requires a dual computation. The first computation divides net income available to common shareholders by the weighted average shares of common stock outstanding during the period. The second computation requires all
common stock equivalents, whether dilutive or anti-dilutive, be included in an aggregate computation, however, the number of common shares assumed to be repurchased into treasury is limited to $20 \%$ of the number of common shares outstanding at the end of the period. The remaining excess proceeds are then assumed to first retire outstanding debt, and second, to purchase certain "risk-free" securities. Pursuant to APB 15, if the result of the aggregate computation is dilutive, when compared to the first computation, its result must be reported as earnings per share; otherwise, the result of the first computation is reported. As a result of this computation, the proceeds from the assumed exercise of common stock equivalents were assumed to be used to repurchase $20 \%$ of the outstanding common shares at the average stock price during the quarter and the remaining proceeds were used to retire debt and invest in $5.25 \%$ securities. This increased adjusted net income by $\$ 263,000$ and increased the share count by $2,690,000$ shares. Thus, the adjusted net income and share count used in computing primary earnings per share were $\$ 816,000$ and 6,409,000, respectively. For purposes of calculating primary earnings per share, convertible debentures are not included as they are not considered common stock equivalents. Fully diluted earnings per share is calculated in a similar manner except that all convertible debentures are also included in this computation and the higher of the closing stock price or average stock price for the quarter is used. Fully diluted earnings per share's adjusted net income increased $\$ 435,000$ and the share count increased $4,790,000$. Thus, the adjusted net income and share count used in computing fully diluted earnings per share were $\$ 988,000$ and $8,509,000$, respectively. For the first quarter of fiscal 1996, the result of the Modified Treasury Stock Method was not dilutive for primary and fully diluted earnings per share, therefore primary and fully diluted earnings per share were the same and were based on a weighted average share count of $3,659,000$ shares.

## Note 3 - Revolving Credit Facility

The Company maintains a $\$ 20,000,000$ long-term line of credit with a major commercial bank (the "Credit Facility"). During the first quarter of fiscal 1997, the Company amended its Credit Facility to extend its scheduled maturity and to lower the interest rates charged on amounts outstanding under such Credit Facility. The Credit Facility bears interest at the prevailing LIBOR rate plus one and three-quarters percent, and matures in December 1998. The Credit Facility allows the Company to borrow funds based upon $80 \%$ of loans and service charges receivable and $60 \%$ of inventory of the Company. As of October 31, 1996, $\$ 17,500,000$ was drawn under this Credit Facility and an additional $\$ 248,000$ was available to the Company pursuant to the available borrowing base. The Credit Facility requires that interest be paid monthly with the principal due upon maturity. It is secured by substantially all of the Company's assets. Under the terms of the Credit Facility, the Company is required to maintain certain financial ratios and comply with certain technical covenants. The Company was in compliance with these requirements and covenants during the first quarter of fiscal 1997.

## Note 4 - Business Acquisitions

In September and October 1996, the Company acquired four individual stores in its Mid-Atlantic division. These acquisitions were financed with proceeds from the Company's Credit Facility and acquisition term notes provided by the Company's primary lender.

MANAGEMENT'S DISCUSSION AND ANALYSIS
OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

GENERAL

The Company's revenues are derived primarily from service charges on pawn loans and the sale of unredeemed goods, or "merchandise sales". Loans are made for a 30-day term with an automatic extension of 60 days in Texas, 30 days in Oklahoma and 15 days in Maryland. Loans made in Washington, D.C. are made for 120 days with no automatic extension. All loans are collateralized by tangible personal property placed in the custody of the Company. The annualized service charge rates on the loans are set by state laws and range between $12 \%$ and $240 \%$ in Texas and $36 \%$ and $240 \%$ in Oklahoma, depending on the amount of the loan. Service charge rates are 144\% on an annualized basis in Maryland, with a minimum service charge of $\$ 6$ per month. In Washington, D.C., loans up to $\$ 40$ bear a flat $\$ 5$ charge per month, while loans over $\$ 40$ bear a $60 \%$ annualized rate. In its Texas stores, the Company recognizes service charges at the inception of the loan at the lesser of the statutory amount for the initial 30-day term or $\$ 15$, in accordance with state law. In Oklahoma, Maryland and Washington, D.C., the Company recognizes service charges at the inception of the loan at the amount allowed by law for the first 30 days. Pawn service charge income applicable to the remaining term and/or extension period is not recognized until the loan is repaid or renewed. If a loan is not repaid prior to the expiration of the automatic extension
period, the property is forfeited to the Company and held for resale.
As a result of the Company's policy of accruing pawn service charges only for the initial 30-day term, unredeemed merchandise is transferred to inventory at a value equal to the loan principal plus one-month's accrued interest. The Company's accounting policy defers recognition of an amount of income equal to the amount of pawn service charges relating to the remaining term and/or extension period until the loan is repaid, renewed, or until the merchandise is resold. As a result of this policy, the Company's annualized loan yield is lower than certain of its publicly traded competitors. Conversely, this revenue recognition policy results in inventory being recorded at a lower value, which results in realization of a larger gross profit margin on merchandise sales than would be realized by certain of its publicly traded competitors, which lessens the risk that the inventory's cost will exceed its realizable value when sold. However, if the pawn loan is repaid or renewed, or if the forfeited merchandise is resold, the amount of income which would be recognized by the Company or certain of its publicly traded competitors would be the same over time.

Although the Company has had significant increases in revenues due to acquisitions and store openings, the Company has also incurred increases in operating expenses attributable to the additional stores and increases in administrative expenses attributable to establishing a management team and supporting personnel associated with the Company's growth. Operating expenses consist of all items directly related to the operation of the Company's stores, including salaries and related payroll costs, rent, utilities, equipment depreciation, advertising, property taxes, licenses, supplies and security. Administrative expenses consist of items relating to the operation of the corporate office, including the salaries of corporate officers, area supervisors and other management, accounting and administrative costs, liability and casualty insurance, outside legal and accounting fees and stockholder-related expenses.

RESULTS OF OPERATIONS

Three months ended October 31, 1996 compared to the three months ended October 31, 1995

Total revenues increased $24 \%$ to $\$ 10,880,000$ for the three month period ended October 31, 1996 ("the First Quarter of Fiscal 1997") as compared to $\$ 8,760,000$ for the three month period ended October 31, 1995 ("the First Quarter of Fiscal 1996"). The increase resulted from $\$ 1,338,000$ of revenues generated by the 12 stores which were opened or acquired on or subsequent to August 1, 1995 (net of one store consolidated), and an increase of \$782,000 for the 42 stores which were in operation during all of the First Quarter of Fiscal 1996 and the First Quarter of Fiscal 1997. Of the \$2,120,000 increase in total revenues, $53 \%$, or $\$ 1,132,000$, was attributable to increased merchandise sales, $44 \%$, or $\$ 936,000$, was attributable to increased pawn service charges, and the remaining increase of $\$ 52,000$ was attributable to an increase in other income, relating primarily to management fee income. As a percentage of total revenues, merchandise sales decreased from $64 \%$ to $62 \%$, pawn service charges increased from $36 \%$ to $37 \%$, and other income increased to 1\% during the First Quarter of Fiscal 1997 as compared to the First Quarter of Fiscal 1996. The gross profit as a percentage of merchandise sales decreased from $33 \%$ during the First Quarter of Fiscal 1996 to $31 \%$ during the First Quarter of Fiscal 1997. This decrease in the Company's gross profit margin on merchandise sales was primarily the result of (1) the Company's planned efforts to increase retail sales and improve inventory turnover through price reductions, and (2) increased jewelry scrap sales, which generally yield a significantly lower margins than the Company's regular retail sales, but improves the Company's liquidity.

The aggregate loan balance increased $34 \%$ from $\$ 9,292,000$ as of October 31,1995 to $\$ 12,467,000$ as of October 31, 1996. Of the $\$ 3,175,000$ increase, $\$ 1,192,000$ was attributable to the addition of 11 stores acquired subsequent to October 31, 1995. The remaining increase was attributable to increases in aggregate loan balances of $\$ 1,983,000$ at the 43 stores in operation at both October 31, 1995 and October 31, 1996.

Operating expenses increased $24 \%$ to $\$ 3,610,000$ during the First Quarter of Fiscal 1997 compared to $\$ 2,910,000$ during the First Quarter of Fiscal 1996, primarily as a result of the addition of the 12 stores subsequent to August 1, 1995. Administrative expenses increased $19 \%$ to $\$ 872,000$ during the First Quarter of Fiscal 1997 compared to $\$ 734,000$ during the First Quarter of Fiscal 1996, primarily due to the addition of supervisory staff and other overhead related to the above-mentioned 12 stores acquired. Interest expense increased from $\$ 543,000$ in the First Quarter of Fiscal 1996 to $\$ 564,000$ in the First Quarter of Fiscal 1997. This increase represents the net of (1) borrowings utilized to fund the Company's acquisitions and (2) interest expense savings
as a result of reductions in the interest rates charged on the Company's outstanding debt.

For the First Quarter of Fiscal 1997 and the First Quarter of Fiscal 1996, the Company's tax provisions of $38 \%$ and $40 \%$, respectively, of income before income taxes differed from the statutory federal rate of $34 \%$ primarily due to state income taxes, net of the federal tax benefit.

## LIQUIDITY AND CAPITAL RESOURCES

The Company's operations and acquisitions during the past three years have been financed with funds generated from operations, bank borrowings, seller-financed indebtedness, and the private placement of convertible debentures in April and May of 1994.

The Company maintains a $\$ 20,000,000$ long-term line of credit with a major commercial bank (the "Credit Facility"). During the First Quarter of Fiscal 1997, the Company amended its Credit Facility to extend its scheduled maturity and to lower the interest rates charged on amounts outstanding under such Credit Facility. The Credit Facility bears interest at the prevailing LIBOR rate plus one and three-quarters percent, and matures in December 1998. The Credit Facility allows the Company to borrow funds based upon $80 \%$ of loans and service charges receivable and $60 \%$ of inventory of the Company. As of October 31, 1996, $\$ 17,500,000$ was drawn under this Credit Facility and an additional $\$ 248,000$ was available to the Company pursuant to the available borrowing base. The Credit Facility requires that interest be paid monthly with the principal due upon maturity. It is secured by substantially all of the Company's assets. Under the terms of the Credit Facility, the Company is required to maintain certain financial ratios and comply with certain technical covenants. The Company was in compliance with these requirements and covenants during the First Quarter of Fiscal 1997 and as of December 12, 1996.

In September and October 1996, the Company acquired four individual stores in its Mid-Atlantic division. These acquisitions were financed with proceeds from the Company's Credit Facility and acquisition term notes provided by the Company's primary lender.

As of October 31, 1996, the Company's primary sources of liquidity were \$503,000 in cash and cash equivalents, \$1,885,000 in service charges receivable, $\$ 12,467,000$ in loans, $\$ 10,444,000$ in inventories, and the $\$ 248,000$ available under the Company's Credit Facility. The Company had working capital as of October 31, 1996 of $\$ 22,323,000$ and a total liabilities to equity ratio of 1.63 to 1 .

Net cash used for operating activities for the Company during the First Quarter of Fiscal 1997 was $\$ 510,000$ as compared with net cash used for operating activities of $\$ 386,000$ during the First Quarter of Fiscal 1996. Net cash used for investing activities during the First Quarter of Fiscal 1997 was $\$ 2,194,000$ as compared with $\$ 418,000$ used for investing activities during the First Quarter of Fiscal 1996. Net cash provided by financing activities of $\$ 2,527,000$ during the First Quarter of Fiscal 1997 and $\$ 1,060,000$ during the First Quarter of Fiscal 1996, relates primarily to net borrowings under the Company's Credit Facility.

The profitability and liquidity of the Company are affected by the amount of loans outstanding, which is controlled in part by the Company's loan decisions. The Company is able to influence the frequency of forfeiture of collateral by increasing or decreasing the amount loaned in relation to the resale value of the pledged property. Tighter credit decisions generally result in smaller loans in relation to the estimated resale value of the pledged property and can thereby decrease the Company's aggregate loan balance and, consequently, decrease pawn service charges. Additionally, small loans in relation to the pledged property's estimated sale value tend to increase loan redemptions and improve the Company's liquidity. Conversely, providing larger loans in relation to the estimated sale value of the pledged property can result in an increase in the Company's pawn service charge income. Also larger average loan balances can result in an increase in loan forfeitures, which increases the quantity of goods on hand and, unless the Company increases inventory turnover, reduces the Company's liquidity. In each of the Company's last three fiscal years, at least $70 \%$ of the amounts loaned were either paid in full or renewed. The Company's renewal policy allows customers to renew pawn loans for an additional 30 days plus the 60 -day automatic extension period by repaying all accrued interest on such pawn loans. In addition to these factors, the Company's liquidity is affected by merchandise sales and the pace of store expansions.

Management believes that its Credit Facility, acquisition related term debt, current assets, and cash generated from operations will be sufficient to accommodate the Company's current operations for at least the next 12 months.

The Company has no significant capital commitments as of December 12, 1996.
The Company currently has no written commitments for additional borrowings or future acquisitions; however, the Company intends to continue to grow and will likely seek additional capital to facilitate expansion. The Company will evaluate acquisitions, if any, based upon opportunities, acceptable financing, purchase price, strategic fit and qualified management personnel.

The Company intends to continue to engage in a plan of expansion through existing store acquisitions and new store openings. While the Company continually looks for, and is presented with, potential acquisition candidates, the Company has not reached any definitive agreement for the acquisition of any stores as of December 12, 1996. The Company has no immediate plans to open any other new stores. If the Company encounters an attractive acquisition opportunity or the opportunity to open a new store in the near future, the Company will seek additional financing, the terms of which will be negotiated on a case-by-case basis. In September and October 1996, the Company acquired four individual stores in its Mid-Atlantic division. These acquisitions were financed with proceeds from the Company's Credit Facility and acquisition term notes provided by the Company's primary lender.

FORWARD LOOKING INFORMATION

Certain portions of this report contain forward-looking statements, particularly the portion captioned "Liquidity and Capital Resources". Factors such as changes in regional or national economic or competitive conditions, changes in government regulations, changes in regulations governing pawn service charges, unforeseen litigation, changes in interest rates or tax rates, future business decisions and other uncertainties may cause results to differ materially from those anticipated by some of the statements made in this report. Such factors are difficult to predict and many are beyond the control of the Company.

PART II. OTHER INFORMATION

ITEM 4. Submission of matters to a vote of Security holders
ITEM 6. Exhibits and Reports on Form 8-K
27.0 Financial Date Schedules.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Dated: December 12, 1996

PHILLIP POWELL
Phillip Powell, Chairman of the Board and Chief Executive officer

FIRST CASH, INC.
(Registrant)

RICK L. WESSEL
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Rick L. Wessel, Chief Accounting Officer

THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE CONDENSED CONSOLIDATED BALANCE SHEETS AND CONDENSED CONSOLIDATED STATEMENTS OF INCOME FOUND IN THE COMPANY'S FORM 10-Q FOR THE YEAR TO DATE, AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.

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